

Admission	Sch. 10	Indonesia	No. 2500	Portugal	£2.00
Bahamas	£1.00	Italy	£1.00	S. Arabia	£1.00
Belgium	£1.00	Japan	£1.00	Singapore	£1.00
Canada	£1.00	Jordan	£1.00	Spain	£1.00
Ceylon	£1.00	Korea	£1.00	Sri Lanka	£1.00
Denmark	£1.00	Malaysia	£1.00	Taiwan	£1.00
France	£1.00	Netherlands	£1.00	Thailand	£1.00
Germany	£1.00	Norway	£1.00	Turkey	£1.00
Greece	£1.00	Philippines	£1.00	U.A.E.	£1.00
Hong Kong	£1.00	Poland	£1.00	U.S.A.	£1.00
India	£1.00	Romania	£1.00		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday January 2 1985

No. 29,513



UK Chancellor's
New Year
interview, Page 8

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NEWS SUMMARY

GENERAL

Reagan against weapons 'reward'

President Reagan is against any advance U.S. restraint on space weapons research or testing of anti-satellite missiles that could be interpreted as rewarding the Soviet Union for returning to the negotiating table in Geneva next week.

Officials in Washington said any U.S. concessions on space-based "star wars" defensive weapons or anti-satellite missile tests would come only when the Soviets conceded something on their offensive nuclear arsenal.

Meanwhile, President Reagan completed negotiating instructions for Mr. George Shultz, U.S. Secretary of State, who meets Mr. Andrei Gromyko, Soviet Foreign Minister, on January 7 and 8. Page 8.

Arms call

Although the new round of arms talks between the superpowers offered a glimmer of hope, only radical changes in international relations could bring lasting peace, the Pope told pilgrims in St. Peter's Square.

U.S.-Japan talks

Japanese Premier Yasuhiro Nakasone arrives in Los Angeles today for talks with President Reagan, expected to focus on trade and disarmament. Page 2.

Hostages taken

Angolan rebels said they seized 22 foreign hostages, in a raid in the north-eastern town of Kafunfo. Page 2.

Arafat pledge

Palestine Liberation Organisation chairman Yasser Arafat vowed to step up armed struggle against Israel to seek an independent homeland for the Palestinian people.

Noumea bombs

Three bombs exploded in Noumea, capital of New Caledonia, causing much damage but no injuries, police said.

Leader shot dead

Gunmen thought to belong to the Basque separatist organisation ETA shot dead a former right-wing leader outside a bar in Aizola, Spain.

Ministers released

Three former Nigerian cabinet ministers were among 141 political detainees released by the military government in Lagos to mark its first year in power.

Coptic Pope freed

President Hosni Mubarak of Egypt ordered the release of Pope Shenouda III, the spiritual leader of Egypt's 6m Copts, who was stripped of his temporal powers and banished to a desert monastery north-east of Cairo in 1981.

Peking policy

Chinese leader Deng Xiaoping ruled out any swing from communism under his drive to turn the country into a major economic power in the 21st century.

Clamp on gems

Guinea banned private exploitation of diamonds and President Lansana Conte said diamond resources would be worked by mixed concerns "so as to guarantee the population's interests."

Islamic banking

Pakistan began phasing in an Islamic banking system under which banks will be forbidden to charge or pay interest. Page 2.

Strike halts ferries

French seamen protesting against cuts halted car ferries in and out of Calais and Dunkirk for the second day. Boulogne remained open.

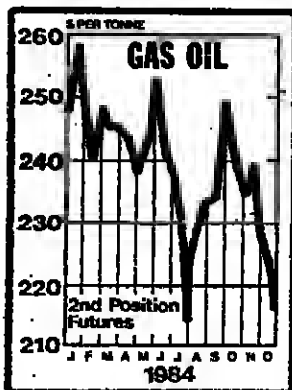
BUSINESS

Israel to probe share collapse

THE ISRAELI Government is expected to set up a full judicial inquiry into the 1983 bank share collapse following publication of a scathing investigation by the state comptroller. Page 8.

WALL STREET stocks closed higher on New Year's Eve with the Dow Jones industrial average up 7.4 at 1,211.57. This was, however, 3.7 per cent lower than the 1,258.84 recorded on the last day of 1983. Section II.

LONDON equities closed 1984 at record levels with the FT Ordinary index up 7.1 at 952.3, for a rise of 22% per cent on the year. Government securities, however, were mixed. Section II.



GAS OIL futures on the International Petroleum Exchange dipped to the lowest level for five months on Monday. The January delivery position lost \$3.25 to \$215.875 a tonne. Page 20.

HONG KONG shares ended firm on Monday with the Hang Seng index adding 14.71 to 1,200.38 - 325.44 points higher than its 1983 close. Section II.

TURKEY introduced value added tax (VAT) at a basic rate of 10 per cent, replacing a system of production and service taxes.

U.S. CIVIL Aeronautics Board, the federal agency once responsible for setting airline fares and awarding routes, closed its Washington doors for the last time. Page 8.

BANK BUMIPUTRA, Malaysia's largest, has replaced five of its six directors. Page 9.

IRVING BANK warned that its earnings for the fourth quarter ended December 31 would suffer by about \$4.5m as a result of "irregularities" at its affiliate Banca della Svizzera Italiana. Page 9.

BAT INDUSTRIES, the tobacco conglomerate, has won a five-year court battle in the U.S. to prove that its purchase of Appleton Papers, a specialist paper-maker, for \$280m in 1975 did not breach American anti-trust rules. Page 8.

TARA MINES, which operates a mine at Navan in the Irish Republic, is to acquire the adjoining orebody belonging to Bula Mines. Page 9.

BAHRAIN MONETARY Agency is extending its surveillance of the financial markets to money changers. Page 9.

SKANDINAVISKA Enskilda Banken, Sweden's leading bank, applied for permission to take small minority shareholdings in two other Nordic banks. Page 9.

JAPAN'S vehicle manufacturers have been more than able to compensate for import quota restraints imposed in North America and Europe, according to a recent study. Page 2.

BRITISH LIVING standards are among the lowest in the industrialised world, according to an OECD study. Page 8.

Fresh import cuts loom in austere Nigerian budget

BY TONY HAWKINS IN LAGOS

MAJOR GENERAL Muhammadu Buhari, the Nigerian head of state, yesterday presented the country's first full budget since the military seized power one year ago.

It foreshadows further substantial import cuts, forecasts higher debt servicing commitments and will continue the austerity programme which has marked the soldiers' administration.

The general, speaking in a New Year's Day broadcast, made no reference to Nigeria's negotiations with the International Monetary Fund (IMF) for a \$2bn loan, deadlocked over the Government's refusal to devalue the naira, which suggests little prospect for an early agreement with the IMF. The Government instead appears to be planning to maintain deflationary domestic policies and further reduce imports at a time when export revenues are likely to decline due to a weak oil market.

Total government spending will rise 13 per cent to N11.3bn (\$10.4bn) but this is well behind the inflation rate, estimated at a minimum of 30 per cent, which underlines the austere nature of the budget since in real terms there will be a marked reduction in public spending.

Maj Gen Buhari said the foreign exchange expenditure budget for 1985 had been pegged at N8bn of which 44 per cent had been earmarked for servicing the country's

external debts. This compares with a debt service ratio of 9 per cent in 1982, 17.5 per cent in 1983 and 25 per cent last year.

The Nigerian head of state said exports last year increased 25 per cent to N8.6bn while imports fell 11 per cent to N6.6bn leaving Nigeria with a small trade surplus of N2.0bn. There was a major improvement in the current account of the balance of payments with the deficit being cut from N3.4bn in 1983 to only N1.2bn last year.

For 1985, Maj Gen Buhari is forecasting a 10 per cent decline in export earnings to just over N8bn - while total foreign exchange expenditure will be pegged at N8bn. Because Nigeria's debt service payments will rise from N2.6bn in 1984 to an estimated N3.5bn this year, there will have to be further major reductions in imports, already running 30 per cent below 1981 levels.

The general said that in order to avoid further deterioration in Nigeria's foreign debt situation no new external borrowing for new projects would be allowed for 1985. However, external finance will still be forthcoming from the drawing down of existing undischarged loans.

Maj Gen Buhari said Nigeria's total external loan commitments amounted to just over N19bn at the end of 1984, of which an estimated

N4.76bn represented rescheduled open account trade arrears. Of the balance, N9.3bn is federal government obligations and N3.5bn foreign borrowings by state governments.

The head of state said the new military Government had met all its targets of reduced government spending, lower imports and a reduction in the foreign exchange deficit. It had honoured all payments on medium and long-term loans, "appreciable progress" had been made in the refinancing of the trade arrears that accumulated during 1983, and all 1984 imports had been paid for "on a current basis."

"We are paying our debts and we are no longer begging anybody," he added.

Nigeria's real gross national income had fallen by less than 1 per cent in 1984 compared with a revised decline of more than 6 per cent in 1983. There had been an encouraging 2 per cent increase in agriculture's contribution to GNP in 1984 compared with an 8 per cent decline in the previous year. The budget deficit was cut from N6.2bn in 1983 to N3.3bn mainly as a result of lower government capital expenditure.

For 1985 Maj Gen Buhari is forecasting virtually no change in federal government revenue at N6.7bn.

Continued on Page 8

Britain rules out early cut in N. Sea prices

BY MAURICE SAMUELSON IN LONDON

BRITAIN has ruled out an immediate cut in North Sea oil prices in the new year, which could lead to a price war with members of the Organisation of Petroleum Exporting Countries (Opec).

This was made clear by Mr. Alec Buchanan-Smith, Oil Minister, who said that before there was any decision on North Sea prices, the British National Oil Corporation (BNOC) would "first wait to see how the market reacts" to last week's Opec decisions at Geneva.

It would do so when the oil markets reopened in the new year, "and especially in the next few weeks," he said in a radio interview.

He was commenting on Monday on the warning by Saudi Arabian Oil Minister Sheikh Zaid al-Yamani that "if there is a price war there will be real chaos in the market."

Mr. Buchanan-Smith welcomed the Opec decision to set up a mechanism to monitor its members' adherence to the joint decision to limit Opec output to 16m barrels a day.

He indicated, however, that Brit-

ain remained disappointed at the lack of full agreement at Opec on raising the base price of heavier crudes so that they were closer to those of the dearer, light crudes produced from the North Sea.

Britain's disappointment is shared by two Opec members, Nigeria and Algeria, which have also seen their light crudes undercut by the heavier oil produced by other Opec members, especially Saudi Arabia.

While indicating that BNOC would take its time before adjusting North Sea oil prices, Mr. Buchanan-Smith ruled out suggestions of Britain "taking on" the Opec oil cartel. He pointed out that BNOC "just reacts" to the international oil market.

Although Britain's North Sea output now exceeds that of any Opec country except Saudi Arabia, he minimised its impact on the world oil market, claiming "our production is relatively small."

The high capital cost of oil production in the North Sea meant the

circumstances were "very different" from those in Opec countries, "I think that is realised in Opec," he said.

Earlier, BNOC and the UK Government categorically denied a report, attributed to Saudi Arabian sources, that an informal agreement had been made with Opec that North Sea prices would remain unchanged for the time being.

Mr. Buchanan-Smith's reference to BNOC studying the market for the first few weeks of 1985 suggested, however, that for the time being, BNOC may behave as though such an agreement does exist.

Gas oil futures on the International Petroleum Exchange dipped to the lowest level for five months on Monday, reflecting gloom over Opec's proposed price structure. The January delivery position lost \$3.25 to \$215.875 a tonne. Sterling ended the year at an all-time low of \$1.159, down 50 points from Friday, on uncertainty over North Sea oil prices.

BAT wins anti-trust suit on U.S. takeover

BY CHARLES BATCHELOR IN LONDON

BAT INDUSTRIES, the UK tobacco conglomerate, has won a five-year court battle in the U.S. to prove that its purchase of Appleton Papers, a specialist papermaker, for \$280m in 1975 did not breach American anti-trust rules.

Fighting the charge brought by the Federal Trade Commission (FTC) that BAT "several million dollars in legal fees, countless hours of management time and a vast tonnage of paperwork," the company said.

Mr. Richard Baker, company solicitor for BAT, said the judgment, in what the FTC had considered a test case, set clear limits to the arguments the commission could use in applying anti-trust rules to takeovers such as BAT's.

The ruling was based on three main factors: It would not have been economically feasible for BAT

to export carbonless paper to the U.S.; it was not BAT's corporate policy to set up its own production plant when an existing firm could be acquired; and there was no evidence from internal BAT documents that it was planning to enter the market by any means other than acquisition.

British companies which had contemplated other means of entering the U.S. market shortly before opting for acquisition might face problems with the FTC, Mr. Baker said.

BAT views Appleton as one of its most successful acquisitions in recent years and last July sanctioned a further expansion of its business with the purchase, for £22m (\$95m) of a paper mill in West Carrollton, Ohio, from P. H. Glatfelter, a Pennsylvania company.

Appleton had operating income of \$80 on sales of \$485m in 1983.

Record new issues on London SE

By Alison Hogan in London

THE LONDON stock market has had a record year, with more than £10bn (\$11.8bn) raised in new issues in the capital markets.

The amount of money raised last year in sterling by listed companies and local authorities in marketable securities totalled £8.1bn, 50 per cent higher than any previous figures.

December proved a bumper month with the sale of British Telecom contributing £1.506bn to the total of £1.994bn new sterling money raised.

According to Samuel Montagu, the UK merchant bank which compiled the statistics, "The new money figures, excluding British Telecom of £488.4m, reflects continued optimism in the economy for the coming year."

Non-life insurers in U.S. suffer heavy loss

By Paul Taylor in New York

THE U.S. property-casualty insurance industry covering general non-life insurance will post a pre-tax operating loss of about \$3.55bn in 1984 and a net loss for the first time since 1966, the year of the San Francisco earthquake and fire. This is according to preliminary estimates by the insurance information institute, an industry trade group.

The estimates highlight the continuing plight of the U.S. property and casualty insurance industry mainly caused by exceptional weather-related claims and the lingering effects of a six-year price war among insurers.

While institute officials say it is too early to estimate the industry's aggregate 1984 after-tax loss, it is clear that operating losses will be the worst on record.

Industry experts, however, point out that the composite loss could be reduced by companies using the deficits to reduce deferred taxes on past profits. In 1983 the industry earned \$8bn.

Although there have been indications that the hitler pricing war may be ending this is expected to have little impact on earnings until late 1985 at the earliest.

In the meantime the institute and A. M. Best, an independent insurance company rating agency, believe the industry's fourth-quarter results will be particularly hard hit, more than wiping out the \$1.09bn net income posted for the first nine months of last year (1984). This figure was itself a 70 per cent decline on the \$4.61bn net income posted for the 1983 first nine months.

Fourth-quarter earnings are thought to have been hit by several factors, including an increase in reserves and the depletion of deferred tax credits.

Mr. Charles Clark, the institute's executive vice-president, said that the trade group believes many insurance companies were forced to boost their reserves further in the latest quarter.

The trade group estimates that 1984 underwriting losses grew to about \$21bn, against \$13.3bn in 1983. Investment income increased by just over 6 per cent to \$17.3bn from \$16.8bn and the industry's closely watched combined ratio, which measures claims and expenses as a percentage of premiums, worsened to 118 per cent from 112 per cent in 1983.

Premium revenue is estimated to have risen by a modest 7.8 per cent to \$114.6bn last year from \$106.3bn in 1983, while policyholders' surplus - a cushion against losses - fell by 6.5 per cent to \$80bn from \$85.6bn.

Gandhi places own stamp on new Cabinet

BY JOHN ELLIOTT IN NEW DELHI

MR RAJIV GANDHI, India's new Prime Minister, has shown in the formation of his first Cabinet a determination to exercise his personal authority and to try to reform his country's corrupt and cumbersome government machine.

In two significant moves, he has dropped Mr Pranab Mukherjee, the former Finance Minister and sent his personal aide, Mr Arun Nehru, out of his entourage to be Minister of State for Power. Mr Nehru's influence on the new Prime Minister has been a source of some concern in many parts of the country.

He has also given two former top diplomats - Mr Nawar Singh and Mr K. R. Narayanan - junior ministerial jobs in the steel and planning ministries, instead of placing at least one of them in the Foreign Ministry.

Announcing 14 Cabinet Ministers and 25 Ministers of State on Monday, Mr Gandhi stressed that he was looking for "efficiency, integrity, and result-oriented performance."

The choices he has made have indicated to top civil servants and to the ministers themselves that he wants to clean up the administration, fix direct lines of accountability for all ministers and remove suspicions that India is governed by an inner coterie of unaccountable, probably corrupt, friends of the Prime Minister.

This reverses the trend established by Mrs Indira Gandhi, his mother, who was assassinated two months ago. In recent years, all major decisions were taken in her bungalow-cum-office, rather than by ministers who were nominally responsible.

There was always a suspicion that decisions involving major industrial projects were taken only after substantial amounts of money had been paid privately into the coffers of her party, the Congress (I), and to some other ministers and officials.

Mr Gandhi is unlikely to be able to change these practices quickly and some of the people he has appointed still carry reputations with foreign companies for past corruption. But he has made a start.

While apparently anxious to devolve responsibility to individual ministers, Mr Gandhi has kept a large number of portfolios for himself, including external affairs, civil aviation and various technological subjects. He will also keep a temporary hold on the industry and commerce ministries until he has carried out some internal reforms and identified additional cabinet candidates.

The most significant appointment

Mr Gandhi's Cabinet is: Mr V. P. Singh, finance; Mr S. B. Chavan, Home; Mr P. V. Narasimha Rao, defence and temporary charge of planning; Mr K. C. Pant, education; Mr Abdul Ghafoor, works and housing; Mr Asoke Sen, law and justice; Mr B. Shankar-mand, irrigation and power; Mr Bansi Lal, railways; Mr Bhuta Singh, agriculture and rural development; Mr H. K. L. Bhagat, parliamentary affairs; Mrs Moh-sina Kidwai, health and family welfare; Mr Rao Birendra Singh, food and civil supplies; Mr Vasant Sathe, steel, mines and coal; and Mr Veerendra Patil, chemicals and fertilisers.

is the new Finance Minister, Mr Vishwanath Pratap Singh, aged 53. He was Commerce Minister until he was sent to Uttar Pradesh to head the state's Congress (I) party three months ago and use his influence as a member of the Rajput caste to win votes in the general election.

He is regarded in New Delhi as indisputably the cleanest, most uncorrupt member of any recent Government. As Commerce Minister he is reputed never to have had any contact with the hordes of liaison representatives of foreign companies who seek favours for their clients. His critics say that he is often reluctant to take decisions. His supporters, however, reply that decision-making was not easy for an uncorrupt Commerce Minister when major decisions were taken by the former Prime Minister's inner coterie.

Mr Pranab Mukherjee, aged 49 who he replaces, was part of that coterie and was one of the two senior ministers who might have succeeded Mr Gandhi as temporary Prime Minister on her assassination. He is widely rumoured to have unsuccessfully offered, a few hours after she died, to back Mr Gandhi for the permanent position if Mr Gandhi backed him as temporary Prime Minister.

Mr Mukherjee had a good record as Finance Minister, presiding over a strengthening economy with liberalised economic controls. But he has no political base in his home state of West Bengal and appears to have smacked too much of the old style of regime for the new Prime Minister.

Suspensions that Mr Gandhi was building his own inner coterie have been challenged by the appointment of Mr Arun Nehru, aged 40, as Minister of State for Power. A for-

Continued on Page 8

JANUARY

1

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OVERSEAS NEWS

Robust forecast for U.S. industry

BY NANCY DUNNE IN WASHINGTON

MOST U.S. industries will do well in the new year, with high-technology companies and makers of the defence-related aerospace industry doing best, according to the Government's annual industrial outlook report.

The Commerce Department tempered its mostly optimistic assessment of 1985 U.S. industries, however, by predicting that the rate of growth for three quarters of them will drop below 1984 levels as the economic recovery loses some steam.

The forecast growth rates, though modest in comparison with 1984, still will exceed historical rates for about 70 per cent of the manufacturing industries," the report said.

The Commerce Department assumed that the national economy will expand 4.3 per cent after inflation in 1985, down from the 6.7 per cent last year but still making healthy gains.

This is the year, according to the report, that the nation's basic industries such as iron, steel and other heavy metals, will finally begin sharing in the current U.S. prosperity. Primary lead, aluminium and iron and steel will enjoy growth rates of 28 per cent, 15.6 per cent and 13.6 per cent respectively.

With or without a renewal of the current restraints on Japanese imports, the U.S. auto industry is expected to do well. Motor vehicles and parts are expected to achieve a 12.3 per cent gain in 1985.

The seven industries with the highest predicted growth are all in the high-technology sector. Semiconductors, long the growth leader, are expected to show a 37.4 per cent growth in 1985 with a 15 per cent annual growth predicted through 1989.

Other high-growth segments include electronic connectors, electronic components, X-ray and electronic components, long the growth leader, are expected to show a 37.4 per cent growth in 1985 with a 15 per cent annual growth predicted through 1989.

The report listed five "problem industries" — paperboard boxes, brick and structured clay tile, pressed and moulded pulp goods, turbines and turbine generator sets, and rubber and plastic footwear. These have had a record of steady decline since 1972 and show poor prospects through the end of the decade.

Mr Lionel H. Olmer, Under-Secretary of Commerce, said in a briefing on the report that a reversal was underway in the trend of American high-technology manufacturers moving plants offshore. He also referred to the growth of the U.S. service industries as "the place in which new jobs are created."

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Lebanese army to guard highway

By Nora Boustany in Beirut

THE LEBANESE army is to deploy along the coastal highway up to Israeli lines in south Lebanon, according to a timetable drawn up on New Year's Eve and which is scheduled to begin today.

The first stage of the two-phase plan is to be carried out by the internal security force, or Lebanese gendarmes, who will clear barricades, supervise the dismantling of mines between warring factions and the withdrawal of militia.

The second phase, set for next Monday, calls for the deployment of some 1,000 army regulars south of Beirut and in the Iqlim al Kharrub region, scene of Druze-Christian fighting for many months.

The Lebanese Government has sought without success so far to position the Lebanese army north and south of the capital, leading to Israeli lines on the Awa River. The reasoning for the deployment of Lebanese soldiers is to assure the Israelis, concerned about security of their northern border, that the army could assume an effective role in south Lebanon following an Israeli withdrawal.

Reservations by the Christian militias, the Lebanese forces, and the Druze fighters of the Progressive Socialist Party have so far prevented the Lebanese state from exhibiting its ability to govern outside the Greater Beirut area.

Continued fighting between Druze and Christian militias in the hills east of Beirut and the contested Iqlim al Kharrub region in the southern Chouf has undermined Syrian-sponsored government efforts to gain the security of its feet, let alone ensure agreement on it.

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REAGAN MEETS NAKASONE

U.S. tries to find a gentle way to get tough with an old friend

"HOW CAN I get tough with a very good friend?" President Ronald Reagan asked just before Christmas in response to a reporter's question about today's meeting in California with Prime Minister Yasuhiro Nakasone of Japan, writes Stewart Fleming in Washington.

It seemed a typical Reagan one-liner but it betrayed the intense pressures building up within his Administration about relations with Japan.

As the Prime Minister's visit loomed, U.S. officials have been debating intensely just that question: How can the U.S. get tough with a very good friend?

On one hand, Japan is the keystone around which the U.S. is building the security of the Pacific Basin, a region which has assumed a foreign policy at least equal to Western Europe.

On the other hand the foreign policy harmony between the world's two leading industrial nations contrasts sharply with serious tensions in trade relations.

"Get tougher" is the advice which Mr Reagan has been getting from trade officials.

American industry, led by influential executives such as Mr Lee Morgan of Caterpillar Tractor who was instrumental in getting this year's agreement on the liberalisation of yen financial markets on Washington's agenda, is baying for action to cut the anticipated \$130bn (£112bn) U.S. global trade deficit this year.

The fact that \$35bn of that deficit is with Japan, whose competitive challenge is increasingly feared, has made trade relations with Japan a sensitive topic.

Japan can argue, however, that the trade problem is to a considerable extent the result of rapid U.S. economic growth and the strong dollar. Both factors can be traced to America's ill-conceived fiscal policy and the enormous Federal budget deficit.

U.S. trade officials have been arguing nonetheless that the bilateral trade deficit also reflects the inability of U.S. competitive companies to enter Japanese markets.

Mr Lionel Olmer, Under-Secretary of Commerce for International Trade, has urged Japan to make increased im-

ports a national goal. Trade officials' list of priorities for opening up the Japanese markets, include telecommunications, cigarettes, pulp and paper and petrochemicals.

But some trade officials concede ruefully that perhaps the best they can hope for today is that Mr Reagan will make clear to Mr Nakasone that the trade issue needs to be addressed more forcefully by the Japanese.

Trade officials' expectations are pitched low, partly because it is expected Mr Reagan and Mr Nakasone will spend little of their two and a half hour meeting on trade issues. Both leaders are perceived to be much more interested in security and strategic issues.

The leaders have an excellent personal relationship and foreign policy officials are determined to prevent tensions casting a pall over wider aspects. But the bilateral trade picture is so grim. Mr Nakasone is likely to be urged to help the second Reagan Administration make more progress on controversial trade topics than the first Reagan Administration did.

Mr Reagan's visit to Japan is a matter of relief, even pride, when a Prime Minister gets on well with an American President, because the relationship transcends all others. Just as the fact that Mr Yasuhiro Nakasone is on "Ron-Yasu" terms with President Reagan is an achievement.

But Mr Nakasone is about to find out how much this personal rapport is worth. It is widely believed on both sides of the Pacific that U.S.-Japan relations are about to enter a rough passage, mostly over perennial commercial disputes, inevitably in largely on the defensive.

Having the President's ear is not the ace of trumps because the positions of the two leaders have subtly changed.

Both men had sought to help the other's re-election; Mr Reagan, in particular, had called a late spring truce in the U.S. attempt to extract further financial and commercial reforms from Japan for fear that continuation might hurt Mr Nakasone.

An additional concern for Tokyo is who really makes policy in Washington, particularly on trade issues.

It appears that Mr Reagan is increasingly distancing himself from the substance of policy, yet Messrs Shultz, Regan, Baldrige or Brock, denounce Japanese practices in terms which Japan knows full well, find plenty of echoes in Congress. It found dealing with one uncontrolled underling, Dr Bernard Spring of the Treasury, distasteful in the extreme and does not relish too many return engagements.

Nervousness is compounded by the feeling that Mr Nakasone is no longer the decisive leader from whom the U.S. had come to expect so much. The Prime Minister seems to have paid a heavy political price for the privilege of serving a second term.

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Trade strains Ron and Yasu

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Angolan hostages face long march to rebel's base

BY OUR LISBON CORRESPONDENT

ANTI-GOVERNMENT rebels in Angola have said that 22 foreign hostages seized on Monday in a raid on the diamond mining centre of Kafunfo will be marched hundreds of miles through the bush to rebel bases in the south-east of the country.

The hostages, who include three Britons and two U.S. pilots of a transport aircraft, were seized when members of the Unita guerrilla movement led by Dr Jonas Savimbi attacked the town on Saturday, holding it briefly before withdrawing with the captives on Sunday afternoon.

Unita named the Britons as Alan Michael, Glen Foreman and Paul Higgins.

In a statement issued in Lisbon, Unita claimed that their anti-aircraft fire disabled a Hercules C-130 aircraft as it landed at Kafunfo during a two-hour battle for the town in which 150 Government troops were said to have been killed.

In February last year Unita carried out a similar operation, capturing 77 foreigners, including 16 Britons, who were released at the guerrilla's southern headquarters of Jamba after 79 days in captivity.

Reservations by the Christian militias, the Lebanese forces, and the Druze fighters of the Progressive Socialist Party have so far prevented the Lebanese state from exhibiting its ability to govern outside the Greater Beirut area.

Continued fighting between Druze and Christian militias in the hills east of Beirut and the contested Iqlim al Kharrub region in the southern Chouf has undermined Syrian-sponsored government efforts to gain the security of its feet, let alone ensure agreement on it.

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UK NEWS

NCB prepared for increased return to work

BY BRIAN GROOM, LABOUR STAFF

MR ARTHUR SCARGILL, president of the National Union of Mineworkers (NUM), took his 18-month-old dispute over pit closures into the new year yesterday with a rallying cry from a picket line in South Yorkshire. He said that he was more confident than ever of winning.

Pits in England and Wales are due to reopen today after the Christmas break, the remainder remain officially closed until next Monday.

National Coal Board (NCB) officials claim to have identified increased interest among miners in returning to work, and are cautiously optimistic that more are now prepared to overcome the "bravery barrier" and cross picket lines.

That increased interest has been shown by telephone calls by miners to their managers asking for information about transport arrangements. It remains to be seen whether it results in an accelerated drift back.

Results of the latest publicity campaign by the NCB to increase the rate of return to the pits will emerge over the next two weeks. Absenteeism is traditionally high after Christmas and little importance will be attached to attendance figures until next Monday.

The NCB claims that 70,000 of the NUM's 189,000 members are now not on strike, and hopes that figure will edge up towards half. The NUM says more than 140,000 are still on strike.

There is a feeling in some parts of the NCB that negotiations might be possible within six to eight weeks, despite the insistence by the Government and the NCB that no more talks will take place until the NUM drops its opposition to any pit closures on economic grounds.

Stockbrokers Simon and Coates estimated yesterday that the cost of the strike to the public sector borrowing requirement and the current account had risen to £80-£85m in gross terms, compared with an average £20m a week up to the end of August.

This is because of the cost of burning extra oil instead of coal in power stations in the winter which the brokers estimate, is running at a minimum of £40m a week compared with about £20m in mid-September.

The strike up to the end of 1984 was £2.4bn, of which £1.8bn was the cash cost. They add: "On the balance of trade, the extra oil burn, and lost coal exports, are probably now costing £350m a month, compared with £240m in mid-summer."

Business failures rate up 9.5% last year

FINANCIAL TIMES REPORTER

A RECORD number of businesses failed in 1984. Company liquidations in England and Wales reached 13,647, an increase of 9.5 per cent while personal bankruptcies rose by 17.8 per cent to 8,835.

"Though the total is higher, the rate of failure appears to be slowing down," Mr John Dawson of Dun & Bradstreet, the business information company, said. "With an estimated 230,000 new business start-ups during 1984, the net gain of business births over deaths is increasing."

The 9.5 per cent increase in company liquidations last year compares with a 35.2 per cent increase between 1981 and 1982. Worst hit industries were retailing, the motor trades, building and construction, engineering and textiles. These five business sectors accounted for 67 per cent of all company liquidations, with retail hardest hit with more than a quarter of the total.

"It is one of the easier businesses to set up in and suffers a very high failure rate," Mr Dawson said. Retail failures increased by 24.2 per cent in 1984 to 3,747.

Cabinet fury over Churchill's secret Soviet plan

BRITISH CABINET documents for the year 1954 reveal a furious row behind-the-scenes over a secret attempt by the then Tory Prime Minister, Mr Winston Churchill, to arrange a bilateral meeting between himself and the Soviet leader Mr Malenkov.

The documents have just been released under a ruling which keeps Cabinet papers confidential for 30 years. They show that Churchill's manoeuvre produced a Cabinet argument lasting several weeks. It reached such a pitch that the Marquess of Salisbury, then a figure of great influence in the Conservative Government, threatened to resign if Churchill went ahead with the plan.

Without consulting his Cabinet colleagues Churchill had sent a personal letter to Mr Malenkov, the Soviet Foreign Secretary proposing a meeting with Malenkov. President Eisenhower was furious that the U.S. had not been consulted, particularly as the initiative came in the middle of the Geneva conference where the great powers were trying

Cabinet papers just released for publication show the Tory Cabinet of 30 years ago agonised over the H-bomb, immigration and a single-handed attempt by Winston Churchill to arrange talks with Mr Malenkov, the Soviet leader. John Hunt reports.

to settle the war between the French and the Communists in Indo China.

The ageing Churchill had suffered a major stroke the previous year and his powers were in decline. There were mutterings within the Conservative Party for his resignation. His Cabinet colleagues angrily "ganged up" on him when they heard about his personal initiative. At first he was grumpily apologetic but later truculently insisted that the meeting should still go ahead.

Ministers protested that he was breaching the rule of collective Cabinet responsibility and that a major constitutional issue was at stake. Churchill got off the book when the Soviet Union proposed a meet-

ing of all European heads of government to discuss collective security. This was taken as an excuse for dropping Churchill's original proposal.

Other papers show that the decision that Britain should produce its own hydrogen bomb was taken in great secrecy and with considerable hand-wringing about the effect it would have on public opinion.

The debate in Cabinet was very simplistic with Churchill taking a hawkish line. If Britain was to maintain its influence as a world power it would have to have the most up-to-date nuclear weapons, he argued. Britain had to make it clear to potential aggressors that they would suffer a crushing retaliatory nuclear response.

The decision to go ahead was taken on July 28 after only a brief discussion. Churchill emphasised that careful thought would have to be given to the publicity aspects. In December there was consternation in the Cabinet when it was discovered that the BBC was planning a television programme on the H-bomb. The discussion gives a fascinating insight into the proprietary attitude of the government towards the corporation.

At the Government's behest, the chairman of the Atomic Energy Authority got an undertaking from the BBC director general that the programme would be presented "responsibly" and would be "free of political bias." Only "reputable scientists" would be consulted.

Despite this, ministers were still uneasy and it was decided that a "responsible minister" should give further guidance to the BBC. It was emphasised that the Government must retain control over the form and timing of publicity on the effects of thermo-nuclear weapons.

It was felt that it was "contrary to the public interest" that the BBC should give publicity to the issue before the Government had completed its own publicity campaign.

There was also much agonised discussion in the Cabinet about the growing number of coloured immigrants, particularly from the West Indies. But ministers did not want the debate made public for fear of controversy.

On February 3 the Home Secretary, Sir David Maxwell Fyfe, said

there was already evidence of some racial feeling in districts of high immigration including London, Liverpool and Manchester.

Churchill said that improved communications were likely to lead to a continuing increase in the number of coloured people coming in to Britain and "their presence here would sooner or later come to be resented by a large section of British people."

In November Major Gwilym Lloyd-George, Home Secretary, reported a greatly increased rate of immigration and said that "the gathering momentum of this movement made it a matter of some urgency that the Government should provide a means of controlling it." It was agreed that this had to be done in such a way as to reduce the scope for controversy.

In December, the Home Secretary was instructed to examine possible changes in the law and it was felt that there was in the country "a surprisingly wide body of opinion in favour of immediate action."

Arms factories move towards flotation

BY JOAN GRAY

ROYAL ORDNANCE Factories, which have made defence equipment for the Government for almost 450 years, become a private company today under the name Royal Ordnance plc.

Mr Michael Heseltine Secretary of State for Defence, will be the sole shareholder at first, although the move is the first step towards privatisation within the next two years.

No date has yet been set for privatisation, which it is estimated could bring in as much as £250m. Other organisations, particularly British Airways, are due to be floated first. The Government is also still deciding such details of the proposed Royal Ordnance flotation as the method of ensuring that the company does not fall under foreign control.

Royal Ordnance plc has four divisions - ammunition, explosives, small arms and weapons and lighting vehicles. It employs a total of 18,000 people at 16 manufacturing sites in Britain.

Commenting on the significance

of the move, Royal Ordnance chairman Mr Fred Clarke said: "It is our intention that the company will become a powerful force amongst Britain's defence companies, competing and collaborating with defence contractors worldwide."

Royal Ordnance won its third Queen's Award for Export Achievement in 1984. Present overseas joint developments include a 155mm international turret with BMY in the U.S., the 57mm low recoil force gun on the Cadillac Stingray, and a vehicle intercom system with E Systems, also both in the U.S.

In Egypt, the company is working on the installation of the 105mm gun on a Soviet-built T55 tank.

In December, Royal Ordnance and Thorn EMI jointly won an £85m order from the Ministry of Defence for electronic artillery fuses for the British Army. The fuse had been developed by Thorn EMI and the Royal Ordnance Factory in Blackburn, Lancashire, and will be produced by the Thorn EMI Electronics factory at Hayes, Middlesex, and Royal Ordnance, Blackburn.

Airline must drop cut-price New York fare

By Alan Pike

BRITISH AIRWAYS has been refused permission to offer a £250 late-saver return fare between London and New York - its busiest transatlantic route - this winter. Late-saver fares are aimed at passengers who are able to book their tickets within three days of departure.

The airline said yesterday that the Civil Aviation Authority (CAA) had rejected the fares even though they had "been declared economic by the British authorities and had twice been approved by the U.S. authorities."

British Airways will be able to offer an early-saver return fare of £250 to New York - a cut of £40. These tickets must be booked 21 days in advance. The airline flies to 11 other U.S. destinations for which the CAA has approved late-saver fares.

It began offering the new late-saver fares to passengers yesterday, and the early-saver will be available for travel from February 1. Apart from New York, early-saver reductions will include Baltimore £284 (£340), Philadelphia £274 (£334) and Los Angeles £298 (£420).

Life premium income holds up despite ending of tax relief

BY ERIC SHORT

LIFE COMPANIES operating in the UK are reporting another good year in 1984 for new business, despite the continuing recession and the ending of tax relief on life assurance in last year's budget.

When Mr Nigel Lawson, the Chancellor of the Exchequer ended Life Assurance Premium Relief (LAPR), which had been available for more than a century, many analysts felt that life company new business would nose-dive. New

business figures from the Prudential Corporation, Britain's largest life company, and others show that these fears were unfounded.

Prudential Assurance reported new annual premiums last year of £89m, only 2.3 per cent down on 1983's record £91.2m of annual premiums.

Admittedly the Pru's life sales last year dropped because of the ending of LAPR, its mortgage-related business falling by a third to

£15m and its other conventional life business by a fifth to £37.5m. But this was almost offset by a strong surge in sales of pension contracts to the self-employed where new annual premiums rose more than 50 per cent to £38.2m.

Indeed, the reaction of all life assurance intermediaries to the ending of LAPR was to switch their marketing efforts to the pensions field, where the tax reliefs are still available.

Hyundai lifts car prices by 8%

BY JOHN GRIFFITHS

ONE OF the biggest single price increases to be imposed by any car manufacturer or importer for several years was announced yesterday for Hyundai cars and light commercial vehicles. The increase averages 8 per cent and is effective immediately on 1985 model vehicles.

Hyundai Car Distributors (UK), part of International Motors which also imports Subaru vehicles from Japan, blamed the sharp decline in sterling against the dollar for the

increase on Hyundai models, which are built in South Korea.

A company spokesman said that prices on some models, such as the Pony hatchback range had been unchanged for almost two years. He said a number of model improvements were included in the price increases.

Low price has been a key ingredient to the marketing of cars from Hyundai, which used to assemble the Ford Cortina in Korea. When it

launched its Stellar medium saloon, a model it billed as the "true successor" to the Cortina, in the UK last year, the company was unable to keep up with demand for a vehicle which was selling for up to £1,500 less than immediate rivals.

As the result of the increase, the price of the top-of-the-range Stellar 1600 GSE has risen from £5,497 to £5,999, including taxes.

UK sales of Hyundai cars reached just under 7,000 in 1984

BUSINESS LAW

New vigour born of adversities

By A. H. HERMANN, Legal Correspondent

THE ONLY consolation one can derive from a review of the past year is that once the red came out for all to see, the long needed reform became a political necessity. Many cherished illusions were shaken off like autumn leaves, and autumn is the time when nature prepares for the glory of the spring. But the gardener must not remain idle.

A daily dose of picket line violence delivered to the homes of a population brought up in the belief that "it can never happen here" made it obvious that only hatred and frustration are the result of a miners strike is treated like a penetrated rugby match between pickets and police.

In the end the courts proved much more effective by imposing or threatening funds for financing intimidation as an alternative to bail. Much bitterness could have been avoided if the processes of law had been used right from the beginning instead of mobilising battalions of police.

However, traumatic the experience, the defence of the law by politicians whose ideal is a Soviet-type economy is more understandable than lawlessness on the part of those who not only profess their belief in a democratic society but also derive great personal benefit from its existence. Yet much of such lawlessness has been revealed during the past year.

After protesting for decades that it is in complete control of the ethics of the profession and able to guarantee a legal service without blame and reproach, the Law Society was forced by a High Court judge to admit that it had been for many years covering up a blatant dereliction of duty, to say the least, by one of its prominent members. This has also put into a new perspective the society's perennial refusal to help clients who have suffered by solicitors' mere negligence, as opposed to fraud.

The revelation obliged the society to propose a timid reform of its procedures. This will hardly be enough to restore public confidence in the profession. It would be to admit that the Law Society is a trade union of solicitors and cannot act also as their supervisory body.

Many mistakes the same applies to a number of City institutions. The most scandalous aspect of the recent share scandals at Lloyds has

been that the culprits can claim that the pocketing of reinsurance premiums was a perfectly normal practice and that no one was aware of doing anything wrong.

This ethos, if one may call it so, militates against leaving any supervisory function in the hands of those imbued by it. To believe that one need not worry too much about the welfare of the swindled "names" who have to be rich in order to be admitted to underwriting, is shortsighted. To keep them happy the operators had to exact higher premiums from the trade - damaging the position of the London insurance market directly and that of the consumers indirectly.

While both Germany and France are reshaping their insolvency laws after the U.S. model so as to give another chance to companies in difficult times by a period of supervision, the British Government has, regrettably, watered down the Cork Report's proposals so that little is left which would benefit administrators.

The suppliers and other small creditors of a failed company will continue to be hit by the domino effect of its insolvency because the Government is unwilling to strip the overriding power wielded by the bank holding a floating charge. This is likely to make the newly introduced "administration" quite impractical in most cases.

There was much agitation in favour of better drafted and understandable legislation. The Statute Law Society has been joined by the National Consumer Council and the Centre for Commercial Law Studies at Queen Mary College. When law is unintelligible, disputes proliferate and justice is administered by means of a seer ritual. No one denies this but the parliamentary drafters will no doubt sit out the storm as they always do.

Nor can one derive any great joy from the lead the highest court in the land gives to the interpretation of obsolete precedent and obscure statute. In the Laker case, the House of Lords reversed an enlightened decision of the Court of Appeal and opened the door widely to the U.S. courts' intervention into UK affairs.

In the Colombeau Embassy case, the Law Lords granted an almost absolute sovereign immunity to a foreign government's bank account, to the detriment of its business

creditors. In the President of India case, they delivered a regressive judgment which damages trade and increases its dependence on bank credit; they denied by this judgment the right of courts and arbitrators to award interest on debts paid only after a long delay.

It would be unfair to condemn the great work done by the Supreme Court - the Court of Appeal, and the Commercial Court in particular - because of a few unsatisfactory judgments. However, to undermine the need for guidelines on interpretation, one must mention the *Seniello* decision which gave state traders the freedom to breach contracts by means of special legislation - contrary to the prevailing trend of both UK and foreign jurisprudence.

One should also note the reluctance of the courts to take into account the much too vague requirements of UK competition law: after having suffered a major defeat in the *Abin* case, the Office of Fair Trading lost in the *Restrictive Practices* Court its *Diaz* case. And in the *Lobb* case the Court of Appeal approved a *sui generis* agreement of 21 years duration contrary to the Monopolies Commission recommendation and precedent.

The court used this occasion also to cut down drastically the protection accorded during Lord Denning's presidency to the weaker party in a bargain.

Not everything was black and, indeed, there were some promising developments. Faced with the always louder complaints about high costs of litigation amount often to a decalogue of justice - echoed in this newspaper on several occasions - the Lord Chancellor proposed to undertake a "complete and systematic" review of civil procedure.

A departmental working party should report in four years and

some fundamental problems have been already discussed at a seminar convened by the Law Commission. Better still, Sir John Donaldson, the Master of the Rolls, has shown a much needed impatience with these projects, fearing that they might be "thorough but endless" as so many before. "The review is but a means to radical change," he said, "and nothing less will solve our problems."

Though with a considerable time lag after their U.S. colleagues, British lawyers are at last awakening to the possibility of computer-assisted legal information, and the bigger law firms already have computerised their offices. The Master of the Rolls is pressing for the adoption of the computer and other advanced methods of administration in the Supreme Court. There is not much time left. Unless the legal service provided by courts and the profession is made more efficient and, therefore, cheaper, businessmen will be driven towards alternative methods of dispute resolution.

The Chartered Institute of Arbitrators has already provided for greater flexibility of procedure in its new rules of international arbitration and is actively following further possibilities. The U.S. experience has shown that there is also much scope for various forms of structured conciliation. While most UK lawyers appear uninterested or hostile to such schemes, several are preparing the organisation of services of this kind.

Altogether it was a busy year, at least as far as projects and promises go. Word analyses of speeches made during the year by legal dignitaries shows that "tradition" no longer tops the list. "Efficiency" has moved significantly up the ladder. Though it is a long way from words to deeds, there is, at last, some hope.

Equal pay law implications

A LEADING consultant has accused employers of complacency in ignoring the serious repercussions which recent changes to the equal pay laws are likely to have for their work structures.

Mr David Wainwright of TMS Management Consultants, writing in the magazine *Personnel Management*, urges companies to "audit the present

situation and over the medium term implement changes to pay structures."

He advised the Equal Opportunities Commission during the recent case in which a Liverpool industrial tribunal awarded a female cook at Cammell Laird shipyard the same pay as skilled male joiners and ladders.

Transport policy

From Mr R. Young

Sir, - Last November I completed a secondment from private sector industry to the Prime Minister's policy unit at 10 Downing Street, and during my time there became involved in transport policy issues of many kinds. There is little I can properly say about the material which crossed my desk, but I did see a good deal of Nicholas Ridley at work. That, and Peter Riddell's page piece on December 19, prompt me to ask what Mr Ridley has to do to get a fair Press, let alone a good one.

Sniping at his policies and difficulties blithely disregards (whether accidentally or deliberately) I cannot say, but neither is very credible) his appalling inheritance - a monumental burden of economic regulation, silly pledges and misguided expectations which have bedeviled nearly every transport industry in this country for the best part of 50 years. Ridley is the first transport Minister for goodness knows how long to recognise, and to do something about, the scandal which results from consumer choice, and protection of the worst inflexibilities of labour and management practice.

Rampant subsidies always breed lobby interests as strong as they are quarrelsome. No transport Minister can hope to satisfy them all. There is no general case for subsidy to transport, so why even try? In the pockets of vested management interests, state owned or otherwise, as his Labour predecessors were in the pockets of the unions.

I am delighted that he has decided to blow a gaping hole in regulation of the bus industry. That particular industry receives subsidies which have gone from under £10m per annum to nearly £1bn in not much more than a decade. Cui bono? And what entitles Mr Riddell to put gratuitous quotations around the word "liberalisation" when it refers to Mr Ridley's new bus policy? I am equally delighted that Mr Ridley has set and published meaningful targets for British Rail - including subsidy reduction. And I hope he may yet turn his mind to the waste which goes on because transport subsidy is directed more to producers than to consumers.

If Nicholas Ridley stays at the Department of Transport, and I believe you are woefully misled and misleading if you think otherwise - he will have done more in three or four short years for the cause of travellers, taxpayers and rate-

payors than generations of his predecessors. More power to his elbow.

Robert Young,
Jag Hill Gardens,
Shrewsbury, Shropshire.

Heritage losses abroad

From Mr D. Mohon.

Sir, - The last paragraph of the letter (December 24) from the Keeper of the Far Eastern Department of the Victoria and Albert Museum gives implicit support to the current confusion between two bitterly accepted, but separate, obligations of the state towards our national museums. One is to make available to them funds on the scale relevant at any given time to acquire suitable objects for their collections; the other, quite distinct from the first, is to maintain (and, when necessary, to put in better order) the publicly-owned buildings containing those objects, so that the latter can be appropriately made accessible to the public in whom they belong.

The fact that the V & A has for many years continued to fall below proper standards of maintenance is notorious, but, if belated, steps are at last to be taken to remedy this inexcusable neglect, that is hardly a valid reason for welcoming the recent cut of over 13 per cent in the Museum's purchase grant.

A similar, and indeed even less defensible, confusion became evident from a Press notice issued on December 17 by the Office of Arts and Libraries on the occasion of the reduction to £1m of its share of the total value of approved objects to be accepted as payment in kind of capital transfer tax liabilities during the coming year 1985-86. A specious attempt was made to palliate this reduction by reference to a totally unrelated subject, the long overdue increase in monies allocated to museums for expenditure on housing and the like.

It must be stressed that the statutory provision for so-called "acceptance in lieu" which does not entail the actual expenditure of public money, is the only means of obtaining to some degree the forcing by means of the incidence of capital taxation, of works of art on to the market (and so in many cases their loss to this country). Yet, far from encouraging recourse to this valuable statu-

tory option, the (unacknowledged) policy of the state is evidently to discourage this by various administrative dodges, which include - above all - the imposition of a quite arbitrary, but inflexible, ceiling of total value.

Testators and executors can hardly be recommended to embark on what is in effect a lottery, especially when the estate concerned becomes liable to interest charges while the bureaucrats involved take their time in developing arguments for avoiding giving practical effect to what is provided for in theory by statute.

What seems to be lacking in the Treasury is goodwill towards the retention of our cultural inheritance and a due sense of proportion.

Despatched as a school subject, 33, Codrington Square, SW1.

The study of economics

From Mr D. Levin

Sir, - As the schoolmaster who invited Mr John Cherrington to address the sixth form on the Common Agricultural Policy to which he refers in his December 7 article ("Time for a new economic theory") I would like to make the following observations on his comments on the role of economics.

In linking the study of economics with the difficulties of the CAP, Mr Cherrington is surely confusing a number of issues in his article. Economics is encouraged as a school subject not as a precursor to a career as an "economist" but in order to develop skills in two particular areas. It is a discipline based in rigorous analysis, fostering objectivity and detachment in the study of the economic workings of society. Economics also fulfils a unique role in schools in providing a link between academia and the outside world of wealth creation.

This link exists here at Cheltenham both through constant scrutiny of the economic happenings in the world, and more concretely in our policy of seeding pupils into industry. Our formalised school industrial link scheme gives boys the opportunity to confront both the experience of work as many people know it, and the issues of wealth creation at first hand.

While I agree with Mr Cherrington that the economics of surplus agricultural production in Europe and their consequent

distribution present a dismal picture in the CAP I would suggest that this results more from deliberate political policies than from any failure of economics as a subject.

David Levin,
Economics Department,
The College, Bath Road,
Cheltenham

Compulsory liquidation

From Mr M. Posner

Sir, - I must disagree with the director general of the Institute of Directors (December 19) on his comments relating to the Insolvency Bill that "it makes businessmen guilty until proved innocent."

From personal experience I have seen directors of boards appear totally unconcerned when sums of up to £1m have been lost to creditors.

These directors must have known that their companies were in financial difficulties as the reports from the meetings of creditors showed that losses were being incurred many months before a petition was presented.

Under section 332 of the Companies Act 1948 it has to be proved that directors intend to defraud creditors. If directors are not prudent in administering their companies, even if they are not guilty of fraud, they must bear responsibility for their actions when their debts upon demand.

Martin S. Posner,
4 Johnson Court,
Woodstock Road,
Croydon, Surrey

Good credit risks

From the Managing Director, Downings Steel

Sir, - I read with interest the short article (December 18) on "The how to of credit control." That is until I reached the final paragraph, which completely negated the good sense which had been expressed in the rest of the article.

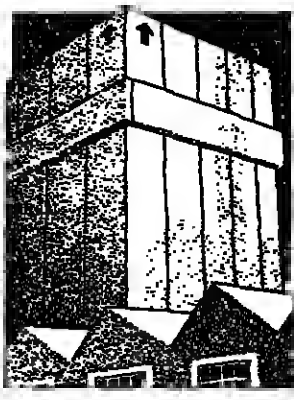
I have heard, on many occasions, a customer suggest that he is a good credit risk because he has not got a bank overdraft - and could he have 90 days in which to pay, and each time my blood boils. Banks are for providing trading credit, and any encouragement, which very much I am sure they will, to take extra credit from suppliers, is irresponsible and immoral.

Obviously the reality of business is that credit is part of our way of life and it is probable that the industrial sector would collapse if all accounts had to be settled on time, but a company which pays its accounts on time can at least talk from a position of strength when asking its own customers to pay more promptly.

M. J. Kent,
Doncaster Road, Barnsley,

Forecasts 1985

Downturn could mean restructuring



CAPITAL GOODS

IAN RODGER

THE EXPECTED slowdown of economic growth in most industrial countries this year is bad news for capital goods producers.

1984 provided something of a reprieve for hard-pressed makers of most kinds of industrial equipment as investment spending grew strongly in some countries, especially the U.S., for the first time in at least three years.

However, few capital goods producers are yet making reasonable profits and even fewer have repaired the damage done to their finances by the deep recession of the early 1980s. So a fresh downturn could lead to major restructuring.

Perhaps the decision in November by International Harvester of the U.S. to abandon the farm equipment business will turn out to be an indicator of a new willingness by companies in some of the world's overcrowded heavy industries to take hard decisions.

These are confusing times for capital goods producers. They are accustomed to seeing their industrial customers start to invest in new plant and equipment once economic recovery has been under way for about a year. But in the current cycle, the surge in investment spending did not really get underway until last year. Now it looks as if it will be short-lived as well.

In the U.S., where the surge has been strongest, total fixed investment was up 9.7 per cent in 1983 and about 18 per cent last year, but the growth rate is

expected to drop to 5 or 6 per cent this year and pace out in 1986. In Europe and Japan, the pattern has been much weaker, with peak growth rates in fixed investment last year of under 5 per cent in Japan, 5 per cent in the UK and 5 per cent in West Germany. All except France and Italy are looking for lower investment growth rates in 1985.

So far, the recovery in investment spending has also been highly selective. It has been best in the commercial vehicle, aircraft and factory automation sectors. Cummins Engine, which supplies nearly two-thirds of the engines for big trucks in North America, had a 54 per cent rise in revenues in the first nine months of 1984. General Electric of the U.S. said that aircraft engines were among the main contributors to its earnings and sales gains last year. GE supplies engines to Airbus Industrie, which pulled off a spectacular \$2bn order last year from Pan American World Airways. In the factory automation sector, CAD/CAM and robot sales are the fastest growing. Robot sales worldwide probably grew 25 per cent in 1984 to something like \$500m.

But the recovery has scarcely touched other capital goods sectors. The traditional machine tool industry, for example, is

Another negative factor has been the drying up of markets for big plants in Opec and other developing countries, as their financial resources have become strained. The six countries in the Gulf Cooperation Council had a combined deficit of over \$11bn in 1983 and are not expected to be in surplus for at least another two years. Bechtel, the U.S. engineering construction group with major interests in the Gulf, took new orders worth less than \$10bn last year compared with \$13bn in 1983.

Some capital goods sectors have special market problems. Environmental concerns, for example, have brought to a halt the construction of nuclear power stations in the U.S. and some other countries. Steel works projects in developing countries are being affected by increasingly tight import restrictions in the industrial countries. According to the International Iron and Steel Institute, spending on steel works by five important developing countries, Brazil, Chile, Mexico, Venezuela and South Korea, dropped from \$4.8bn in 1979 to under \$2bn in 1983.

Analysts have been wrongly forecasting major structural changes in traditional manufacturing industries for many years, but it looks as if there could be a number of major developments this year.

The recovery in investment spending has, so far, been highly selective

still depressed. Machine tool orders in the U.S. have recovered from the deep trough at the end of 1982 but are still at about half the peak level of \$5.6bn reached in 1979. In the UK, the machine tool order rate is still about 30 per cent below 1980 levels. The construction equipment and process plant sectors also remain depressed, while farm equipment has continued its eight-year decline.

One reason for this selective pattern of performance in the capital goods industries may be the high cost of borrowing in most countries. Most very large capital projects can easily be postponed, and the temptation to do so must be strong when high interest charges lengthen the projected payback period.

For example, talks between Claas Equipment of the U.S. and Volvo of Sweden with a view to combining their construction equipment businesses have been going on for several months, and a result should be imminent.

The removal of Harvester from the farm equipment business may make it easier for other companies with limited prospects in this sector to conclude that they should withdraw or combine forces with a stronger competitor.

In the machine tool area, the shake-out among traditional builders is proceeding rapidly and a new structure is emerging in which three or four companies with strong electronic know-how are becoming dominant in each of the main

industrial countries. Because of the increasing importance of electronics in factory equipment, the large established electrical companies, such as Siemens, Philips and Olivetti, are likely to get more interested in the sector.

Machine tool builders with a strong presence in the automobile industry should do well this year. After a very successful year in 1984, car makers are spending heavily on new equipment. General Motors, for example, said recently it planned to spend \$1bn on machine tools this year in the U.S.

In some sectors, restructuring could take the form of joint ventures, along the lines of those launched by the major aero engine makers in the past year or so to develop new models.

The capital goods producers of the U.S. have been a particular problem in the past couple of years because of the high value of the dollar and it seems likely that something will be done about it this year, but the U.S. election is over.

Caterpillar Tractor, the world leader in construction equipment, has seen its exports from the U.S. fall from \$3.5bn in 1981 to \$1.5bn in 1983. Cat has also had to cut its margins in the home market to compete with low cost imports. The company suffered its third consecutive years of losses in 1984.

"Automate or emigrate" has become the bitter slogan in the Midwest heartland of U.S. heavy industry, but Cat's experience suggests that even if you do both, that may not be enough. The company has been a leader in adopting new manufacturing technologies and it has 10 factories outside the U.S., including five in Europe.

Until recently, Cat and other big manufacturers suffering from the high value of the dollar have been fairly restrained in their criticism of U.S. policy, but they are becoming more aggressive, demanding protection from imports unless the terms of trade with foreign competitors are improved.

They are also shifting more production to lower cost foreign locations. Cat announced in November that it was likely to move some manufacturing activity from two plants in Illinois to its factories in Glasgow and Grenoble.

In summary, 1985 is likely to be another year of struggle and

Confounding Orwell's predictions



INFORMATION TECHNOLOGY

GUY DE JONQUIERES

SO now we know. Nineteen eighty-four the year did not, after all, turn out much like Nineteen Eighty-Four the novel. Orwell's bleak vision of technology employed by a faceless government as an instrument of political repression has few echoes in the world today.

Indeed, in one important respect, the outcome is almost the exact opposite of Orwell's prediction. The spread of the new technologies—and particularly microelectronics-based information technology—is enlarging the scope for individual freedom and sweeping away many traditional underpinnings of centralised authority and control.

One example is the growth of the personal computer, which has brought to the individual desktop the power and versatility of large central mainframes of only a few years ago. Another, even more recent, result is the accelerating shift away from state-sanctioned monopoly and regulation towards liberalisation and competition.

The break-up of American Telephone and Telegraph and accompanying U.S. deregulation, liberalisation of Britain's telecommunications market and the planned dismantling of Japan's telephone monopoly all reflect a common theme: that microelectronics has undermined the basis for a "natural" telecommunications monopoly by hastening the erosion of the long-standing distinction between computing and communications.

It is tearing down barriers in other sectors, too. By lowering entry costs which have historically discouraged new competition, electronic information systems are playing a central role in the structural upheavals which are reshaping the banking and financial services industries on both sides of the Atlantic.

Deregulation is also accelerating the emergence of global markets for many types of information technology products and services. Economies of scale play an important role in the electronics industry, and particularly in semiconductors and public telecommunications equipment, where the soaring investments needed to remain competitive can only be recouped through large production volumes.

The quest for bigger markets has led to a growing number of European companies such as Sweden's L. M. Ericsson, Britain's Plessey and West Germany's Siemens to expand in the U.S. in recent years. Now, the intense competition unleashed by deregulation at home is increasing the pressure on many American companies which have never before exported to push into international markets.

American Telephone and Telegraph has already established beachheads in Europe through alliances with Philips

shaken the once solid consensus in favour of national monopolies, but other countries still seem undecided about how to react.

No electronics company has pursued the principle of global marketing further than International Business Machines. Arguably the most highly integrated multinational company in any industry, it is a major force in almost every developed country and wields unrivalled influence over the direction of information technology markets. Since the late 1970s, IBM's commercial resurgence has confounded and astonished its competitors worldwide. It has stepped up the pressure by re-equipping its production capacity, shortening product cycles, slashing prices and implementing aggressive marketing strategies.

One of IBM's main objectives has been to repel the challenge of Japanese manufacturers such as Fujitsu and Hitachi in larger computers.

IBM onslaught has undoubtedly thrust its Japanese competitors on to the defensive. However, it has also brought protests from its smaller American rivals, who say that competing against "Big Blue" is becoming increasingly difficult. Whether their complaints will have any effect on IBM is still uncertain.

IBM is also advancing

stemming from Europe's increasingly apparent failure to match the U.S. and Japan in harnessing the potential of high-technology to create economic growth.

In computers and semiconductors, European manufacturers' share of world markets—and of their home markets—is in steady decline for several years. In telecommunications, protectionist policies have enabled most countries to maintain a balance of trade. However, even the biggest national markets no longer provide the economies of scale which manufacturers need to remain competitive. European lags not only as a producer of microelectronics, but also as a user. Though semiconductor sales soared abroad by almost 50 per cent in local currency terms last year, no country comes close to the U.S. and Japan in terms of microchip consumption per capita.

The past 18 months have seen several steps towards closer collaboration between European electronics companies. Esprit, the EEC-backed programme which was finally given the go-ahead last year, has brought together several different efforts in research and development consortia.

With steath-like support from their national governments, Philips and Siemens have also teamed up to develop a new generation of microchip memories, and Siemens, ICI of Britain and Bull of France have together set up a research centre to undertake work in advanced computer intelligence. However, the commercial results which can be achieved through closer industrial collaboration are bound to be limited while European markets remain fragmented.

At the instigation of the EEC Commission, national telecommunications monopolies have recently begun talks on harmonising technical standards and apparatus approval procedures. Several European computer companies are also supporting efforts to develop common equipment standards.

However, such efforts must overcome both formidable technical hurdles and a web of government policies, particularly in the larger EEC countries, which still favour national industries. To help European competitors, in these circumstances, just to sustain the momentum achieved so far would be an achievement.

Economies of scale play an important role in the electronics industry

of the Netherlands and Italy's Olivetti. Many smaller American telecommunications and electronics companies are also looking with increased interest at Europe and other world markets.

MCI and GTE Sprint, two carriers which compete with AT&T in the U.S. long-distance telephone market, have recently challenged its former monopoly over international traffic. Both rivals plan to offer their U.S. subscribers transatlantic services at well below AT&T's rates.

These developments are bound to send further reverberations through Europe, where telecommunications policies are confronted with growing pressures for change. Britain's controlled liberalisation of its market has already

strongly in Europe, where it is by far the biggest supplier of computers and is pressing to capture a share of telecommunications markets. Its bold step so far was its proposed joint venture with British Telecom last year to operate a sophisticated data communications network in the UK.

The plan was vetoed by the Department of Trade and Industry—much to the relief of several other European governments, which fear IBM's market power. Their concern is, however, tempered by their acknowledged dependence on the contributions which IBM makes to their national economies through investment, employment and exports.

This ambivalence is symptomatic of a deeper malaise,

TECHNOLOGY

FT SPECIALISTS LOOK AT THE LEADING EDGE TECHNOLOGIES POISED FOR GROWTH IN 1985

Pointers to the next gold rush

AUTOMATION

FACTORY AUTOMATION is unlikely to experience—in 1985 or any other year—the meteoric rise of say, the personal computer.

Relatively large investment is involved, the gestation time is longer and mistakes can be expensive.

In much of Europe, electronics is walking a tightrope, not rushing into factories, but the pace is accelerating as every-one involved comes to terms with the unpalatable fact that manufactured products are over-whelming exports. In the UK, for example, the former exceeded the latter for the first time in 1983.

But there is growing appreciation of the benefits of computer-aided design/engineering, robotics, flexible manufacturing and assembly systems, automatic testing, machine vision and speech input/output for control and inspection.

In 1985 more projects will emerge to which separate "islands" of automation will be linked. The electronics industry is well ahead—several companies have CAD software that produces test information for example.

More robots will be able to see, more automation hardware will speak and listen to humans, and as the power of computers increases, much more information will be available on demand—to humans or machines.

Gradually, European board directors are realising that there is no conflict between price and quality as the Far Eastern consumer electronics companies have, for example, been shown reasonably priced, high quality reliable products are perfectly feasible.

BIOTECHNOLOGY

PREDICTING WHAT is back to biotechnology is a little like riding a bob sled while playing Russian roulette. However, a quick scan of the entrails suggests that "biotech" biotechnology and tiny specks of genetic material called probes may provide some winners in 1985.

With good land at a premium, our craving for mutton meat, and milkier cows may in the end only be satisfied by turning to "animal cloning". This is the business of producing a lot of genetically identical offspring from one, highly bred strain of animal. Animal cloning is done by subdividing one

embryo taken at an early stage from either many times.

Animal breeders now obtain as many as four offspring from a single fertilised egg and techniques of implanting them in surrogate mothers is now well advanced.

Combine this with the ability to deep freeze embryos and transport them around the world and then thaw them out unharmed, it is easy to see the potential for revolutionising animal breeding in the remotest corners of the world. A clutch of new biotechnology companies are even now aggressively hunting for new customers in Eastern Europe and the Third World.

The business is destined to grow fast. Deep frozen embryos are cheaper to ship than live animals and they neatly get round the import restrictions which prohibit such trade in many countries.

SEMICONDUCTORS

IN SEMICONDUCTOR technology definitions seldom last. The technology moves faster than the language created to describe it. But the latest group of terms to run out of steam indicate the beginnings of a fundamental change in the semiconductor industry.

The very basic division of semiconductor parts into standard and custom integrated circuits is breaking down. Several different pressures are at work. Large specialist groups of semiconductor users are emerging. The automobile industry, for example, is now a major user with special needs for high quality devices that can operate in a tough environment.

Product life cycles are shortening forcing competing manufacturers to come up with something new quickly. The complexity of integrated circuit design has increased to the point where an entire computer (or similar) system can be put on half a dozen chips.

are making it easier and quicker to produce special integrated circuit designs.

It will not be long, however, before the lines between custom and standard chips become even more blurred.

The future may bring "automobile chips" that are optimised for a car engine. "Standard" memory chips are beginning to be designed in special versions to suit different market sections. The next step may be special versions of microprocessors tailored to fit the requirements of a particular customer. Such chips have already been built for one or two very large users, according to industry insiders.

MATERIALS

THE SEARCH for cheaper, lighter or stronger products is providing a new impetus to the world of materials development. Metal combinations like Aluminium-lithium, tipped to replace conventional metals in aircraft design, are facing a challenge from plastic composites which offer even greater weight savings without sacrificing strength or simplicity of manufacture.

Many companies are adding carbon or glass fibres to polymers to produce plastics which are as hard as metals and can even be machined and formed by processes developed for metals. Also, researchers are developing faster ways to injection mould large large components allowing the materials which form the plastic to react in the mould itself rather than carry out this process separately.

In the world of automobiles, the race is on to develop engines made from novel types of ceramics. The ceramic replacement of metals could result in better fuel efficiencies because the engine could run at higher temperatures as well as the potential for lighter vehicles which would also save energy.

In Japan, prototype turbochargers have been built with some 40 per cent weight savings over traditional nickel alloy types. Ceramics alone have wide potential in industry from the tiles which protect the space shuttle to electronic components, aircraft turbine blades, cutting tools, and even replacement in medical applications.

SPACE

IN SPACE technology, West European nations have to decide later this month on the role that they will take in the plan to build a manned space station in the 1990s. The station could feature docking ports, to be used in the repair of satellites, and laboratories for tests of exotic techniques to produce materials in low-gravity.

The USSR is also active in this area. The country's latest space station, Salyut 7, has been empty since October but will be occupied again soon, as part of the Soviet Union's long-term goal of keeping men and women in space on a permanent basis.

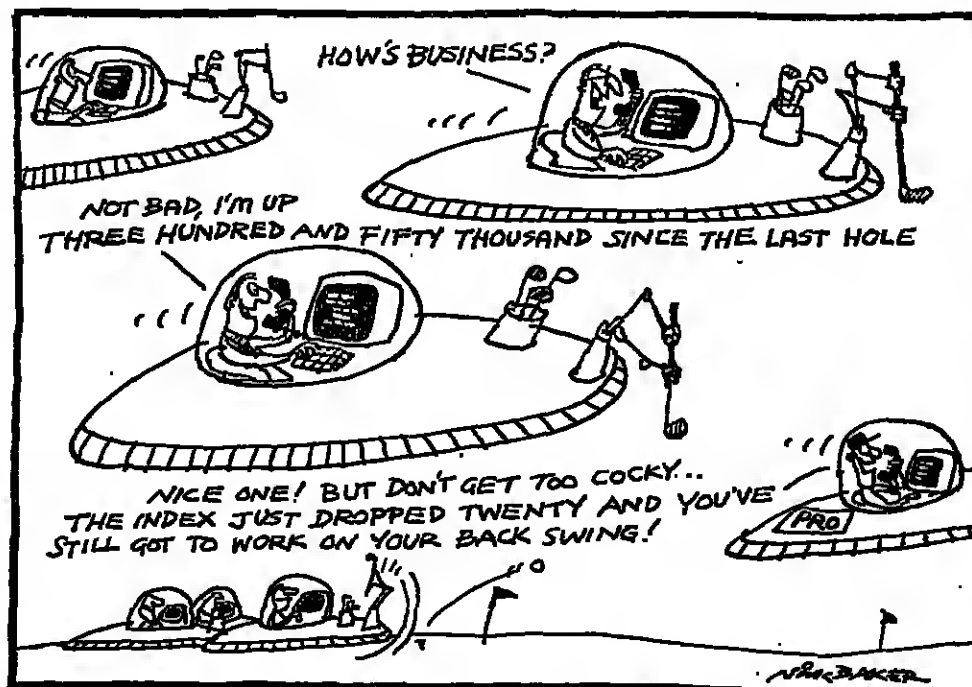
In communications technology, 1985 will see the launch of an increasing number of satellites that use high-frequency bands at around 15 GHz (as opposed to the more conventional space band at around 4 GHz). At such frequencies, more traffic such as high-speed computer data, or high-frequency calls can be sent using the same number of satellite receivers/transmitters.

France is pressing this year for Western Europe to give financial backing to a new, heavy-duty form of the Ariane rocket, Ariane V. British Aerospace has designed a new kind of unmanned launch vehicle that returns to earth after jettisoning its payload—but the project is unlikely to go ahead as a result of lack of enthusiasm by the UK Government.

COMMUNICATIONS

DURING THE opening weeks of the New Year the UK's two main, Cielnet and Vodafone are going "live" in London and the first inkings of an answer will emerge to that much-asked question—"what will be the take-up rate by British business?"

For the user, the service will be available on demand—the old waiting lists of previous, single transmitter radiophone services will vanish—and clear, quickly-connected phone calls will be possible from vehicles or hand-held units. Eight or so low power transmitters are used in cells only a mile or two across, the vehicle's call being computer-switched between them as the car crosses the boundaries. The computer's central processor carries out its instructions one at a time in a strict sequence. For some years now it has been apparent that computers which carry out instructions in



service is unlikely to spend less than £1,700 a year and many will spend much more.

Trunked community systems are also set to make an impact next year. Here, instead of a number of private user groups each having a fixed channel frequency, a number of channels is allocated to the area and each group is dynamically assigned one of them by computer when the need arises. In theory, the allocated channels can be kept fully occupied, implying more users or fewer channels.

Paging, in which one is merely alerted by "beep" and display to a phone seems assured of a future via cheapness. An in-house paging variant that some manufacturers will push for in 1985 is papers with keyboards allowing dialling out via the company PABX. But new frequency allocations will be needed.

COMPUTERS

TOWARDS the end of the decade, parallel processing should come into its own in business computing. For over 30 years, commercial computers have been constructed according to what has been described as von Neumann architecture, designed for sequential operation. The computer's central processor carries out its instructions one at a time in a strict sequence.

For some years now it has been apparent that computers which carry out instructions in

parallel would be substantially faster than today's machines and would also have the capacity to work on problems in an "intelligent" manner.

Th shift to parallel processing won't be this year, however, or for some years to come, even if the first signs of genuine advances in parallel processing are becoming evident. The Japanese, for example, have announced a working "inference engine," a computer that processes inferences by the second rather than instructions.

This year, also, Immos should produce sampling quantities of its "transputer," a silicon chip made for parallel processing—it already claims to have a working prototype in silicon.

VIDEODISCS

THE DOMESTIC computer market is running out of steam (Basic, p. 15), games bore, the video disc player business stagnant (technological solution chasing a question).

Put them together, however, and there is the nucleus of what could be the most important development in consumer electronics since the invention of the radio receiver.

It is interactive video, the use of a small computer to control and manipulate video images on a television screen. Last year JVC announced the launch of the first interactive videodiscs designed for the consumer market.

MEDICINE

AN INCREASING preoccupation among health-care administrators is to transfer surgical treatment where possible from the hospital ward to the outpatient department, where costs can be reduced. Several promising developments in laser surgery are helping this trend.

The most far-reaching could be application of lasers to block arteries that have become clogged with fatty deposits. Such operations, reminiscent of calling in a plumber to sort out a silted-up rain pipe, will be the subject of continuing experiments during 1985.

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ing results in work to unblock arteries in the legs. The technique may soon be transferred to the blood vessels close to the heart.

Clogged arteries, caused by people eating too much fatty food, are a major cause of strokes and are usually treated by expensive by-pass surgery. Another technique being turned to by brain surgeons involves use of ultrasound to dissolve tumours, a probe vibrating at a high frequency selectively removes tissue, leaving behind nerve ends and blood vessels. Conceivably similar techniques could be applied to treat other parts of the body.

SOFTWARE

"GIMME a list of the salesman who has above average sales last month. And I want the name of that guy in California who topped the list."

Such a request might be barked into an intercom system for the attention of a diligent secretary. It is not, however, the kind of language that can be used to command a computer.

Obtaining the same information from a computerised data base, even using the most sophisticated personal computer data base management software, might require commands such as:

● Select Lname salary from salesP where salary GT average salary

Thereby lies a major problem for personal computer novices. Before they can put a machine to work, personal computer users are forced to learn a manual full of arcane commands.

Ideally, a personal computer should be able to understand and obey commands phrased in the user's own words. The demanding sales manager quoted above should be able to type his request—plain and all—into the computer and get an answer.

"Natural language" programs for personal computers are in their infancy, but experts predict that natural language computer interfaces will be one of the first commercial applications of artificial intelligence research. They forecast a \$800m market for natural language software by 1990.

Clement Crisp casts a jaundiced eye at dance in 1984 but recommends Covent Garden's new 'Nutcracker'

A dismal year redeemed by the SWRB

These annual reviews are examples of what one might call the "drowning critic" syndrome as the year passes by in hideous retrospect. Can so much have been so dismal? Notes, notices confirm the fact, and my suspicion is that it should be the works, rather than the observer, going under for the third time. The year was scarred by some desperate choreography: Danny Grossman's naïf *Shaman* for his Canadian dance company; an evening of what looked like sex aversion therapy from Hans van Manen and the Dutch National Ballet; Emilia Clark's soggy *Child's Eyes* for Extremis; the 'bums ahoy' offering of Michael Clark, a fine dancer; a Dance Umbrella evening plumbing the depths with Rosemary and Russell Duncan; Second Stride going into the recycled movie business with Ian Spink's *Further and Further* into the night (Hitchcock made tedious); Northern Ballet's *Pa*, a form of Chinese water torture; Kylian's *Revue* to the *Strange Land*, which was an example of reactivated choreographic sludge acquired by the Royal Ballet. And more. And more.

It was a year when the housing of dance was a matter for discussion. The Edinburgh Festival is still the chief offender. It does not deserve, and all too rarely cares to present, ballet of any merit: this year brought the Ballet of the Komische Oper, Berlin, with a *Swan Lake* pretending to be *Hamlet* and looking like *Fooly Towers*, and the Paris Opéra's charming *comedia dell'arte* programme, which were lodged in a grubby old cinema. Birmingham now has the best dance house outside London thanks to the splendid conversion of the Hippodrome, where Sadler's Wells Royal Ballet found a beautiful stage for its Peter Wright/Philip Prowse *Sleeping Beauty*.

London's housing of ballet had to do with the continuing inadequacy of Sadler's Wells, and the need for another dance house, a matter featuring in the important report, *The Future of Dance*, commissioned by the Arts Council from John Drummond and Nicholas Thompson, which analysed sites and solutions, and found most suitable the Theatre Royal, Drury Lane.

The Dominion Cinema was thought by the report to have more potential than my own experience this year would suggest. Watching the Moscow National Ballet, the Moscow Classical Ballet, and Festival Ballet there was like viewing dance in a crematorium. The auditorium is a barn lit by a miser; the sight-lines are such that from mid-stalls you see



Roland Price as Prince Florimund and Marion Tate as Princess Aurora in Peter Wright's new production of "The Sleeping Beauty" for the Sadler's Wells Royal Ballet

the conductor better than the dancers.

In the case of the Moscow company this might be no bad thing; the troupe brought a risible repertoire, shoddily staged, sparsely danced. Stanislaw Izyer was a fine female premier; Aleksandr Gorbatshev and Viktor Kasatsky battled with tiresome choreography. The company's guest, Ekaterina Maximova, was vilely served by everything she had to do. The National Ballet of Cuba triumphed over the theatre and a slippery stage with dedicated dancing and an ill-conceived *Swan Lake* and a *Les Sylphides* exact in spirit if not in step.

Curiosity of the year was *La Diva* in which Alicia Alonso, in her mid-sixties, was hijacked aboard a concert grand by six beefy chaps, impersonating Maria Callas the while. The Dance Theatre of Harlem had a great success at the Coliseum with their *Croque Gaudin*, bright with dramatic conviction; the post-Modern Mark Morris brought alert ideas and alert dancing from New York to the Place. In New York the City Ballet provided the best dance and best dancing of the year

with their re-staged *Liebeskinder* and American Ballet Theatre's *Tharp* pieces, *The Little Ballet* and *Sinatra* Songs were dazzlingly done by Baryshnikov.

The National Ballet School in Toronto celebrated its silver jubilee; the Met in New York marked its centenary with a stage crowded with legends; astounding interpretation of the year was Jean Babilée's return to *Le Jeune Homme* at the Met at the age of 61, a genius of the dance still.

Maya Plisetskaya gave an incandescent monstrosity *sacra* impersonation of *Lilaf's Phédre* in Lyon as part of that city's first Dance Biennale; the Paris Opéra Ballet, rejuvenated under Nureyev's direction, danced tremendously in a wide range of choreography; Roland Petit's *Marselle* ensemble, were in excellent form (and Marcia Haydée joined in what was Bak's *Impersonation* Year by appearing as Garbo).

For the Royal Ballet it was a year of declining attendance figures (down 3 per cent on the previous year at a worrying 84 per cent) accountable for predictable casting, predictable

repertory, lacklustre interpretations. Visual stimulus came with the invitation to easel painters to design three new ballets: Victor Pasmore most successful for David Bintley's *Young Apollo*; Deanna Petherbridge joining Ashley Page for his debut work, *A Broken Set of Rules*, which was not helped by a crass score; Patrick Caulfield overwheeled Michael Cordery's *Success Party Games*. None of these pieces really came off; nor did the inexplicable acquisition of Kylian's *dank Return* on *Strange Land*. Kenneth MacMillan's *Different Drummer* proved a taste, original view of Bach's *Woyzeck* and Wayne Eagling's best qualities as the hapless hero.

Though still a peerless ensemble of dancers, I found the company's standards in the classics to be underpowered by comparison with the academic bravura of troupes in New York and Paris. (The guest appearances of the impeccable Elizabeth Flatel, and a single performance by Charles Jude, suggested how far our young principals lag behind *étouffés* of their age at the Opéra.)

The company suffered the

loss of Michael Somes; of David Wall, who retired with a blazing performance in *Mayerling*; the Sadler's Wells branch was weakened by the departure of David Asmole and of Michael Batchelor. A most welcome appointment was that of Anthony Dowell as assistant to the director, and his dancing, though curtailed by injury, was one of the joys of the year. As was that of Antoinette Sibley in the radiant maturity of her art, giving performances unique in Britain in their command of ballerina style, elegant and elegantly nuanced. Among debuts, I greatly enjoyed those by Ravenna Tucker as a lyric Juliet and as a darling, tender principal in *Rhapsody*.

We celebrated Sir Frederick Ashton's 80th birthday with joy and a gala, characteristically stylish in content as in form, and Sir Anton Dolin's memory was honoured in an International gala organised by Nadia Nerina, which brought the first London appearance of the sparkling young Romanian Georgehe Lancu.

For SWRB it was a year of success: John Auld's vivid staging of *Petrushka* (in which

David Bintley was in the great tradition as the puppet hero) and the Peter Wright/Philip Prowse production of *The Sleeping Beauty* showed how a medium-sized troupe could achieve marvels, though the ensemble deserves to be strengthened with half a dozen more dancers.

SWRB performances remained enthusiastic, and the guest season by the Canadian ballerina, Evelyn Margulies, her exceptional debut in *Swan Lake* as a bonus. The Royal Ballet School was somewhat over-parted by *The Sleeping Beauty* which marked the silver jubilee of its first public performance, though two noteworthy talents were on view: the serene, musical Miyako Yoshida and the buoyant Errol Pickford.

London Festival Ballet appointed Peter Schaufuss as its director, and there came a swift infusion of new blood and announcements of new works: the prospects are bright. Ballet Rambert presented fresh dances from Christopher Bruce, Robert North and Richard Alston, and revived Ashton's *Capriol Suite* as a treasure from the past. London Contemporary Dance Theatre found novelties by Siobhan Davies, Robert Cohan, Tom Jobe which showed the company to be on its very best form.

Commercial sponsorship, increasingly important in the life of the dance in Britain, ranged from Sainsbury's continuing support for SWRB on its regional tours, to Citicorp International's adventurous funding of *Different Drummer* and Conoco's Jet's subsidy for an SWRB London season as well as for *Metamorphosis*. BP paid for a dance apprentice with Extempore; National Westminster Bank sponsored the National Contemporary touring unit and guaranteed free tuition and tickets to performances for 6,000 young people, while The Mercers' Company aided Festival Ballet's education unit. British Printing Corporation and the Heron Corporation backed the Royal Ballet's new *Nutcracker*, and the West Midlands County Council supported SWRB in Birmingham, who gained thereby a fine *Sleeping Beauty*. Grand Mariner backed a tour by London City Ballet, while Midlands Bank's continuing generosity made the Covent Garden proms possible yet again.

Public gratitude to these bodies can be measured simply enough by noting how much poorer the dance life of the year would have been—at all levels and in all locales—without their support. Other, uninvolved corporations, please note.

December has become the month when all the major pop bands play London, competing for the seasonal spotlight but also among themselves to see who can attract the highest audiences and the most acclaim. To show their appeal they perform at Wembley Arena, the largest possible venue, but one that sorely tries the spectator and their own musical talents. Catching Culture Club, Wham! and The Thompson Twins in two weeks has exhausted the attractions of Wembley for some time. So much depends upon whether you are close enough for the bands to look human rather than match-stick figures observed from a distant prospect.

Culture Club tried to overcome the problem by having a giant video screen, but despite this, and an array of costume changes by Boy George, presented the most disappointing concert. The 1st was unsure of himself, or perhaps it is that his novelty has worn thin, exposing the shallowness of much of his material. He needed the towering presence of backing singer Helen Terry to bounce off and, lacking her, seemed rather limp.

Wham! by contrast are in full flood. They used the giant screen to be only to show their old pop videos and the Garden — with the generosity of style and technical finesse the dance demands. It is the best thing I have seen her do. Neither artist's cavalier — Jay Jolley and Wayne Eagling — could offer any rewards in performance. Gennady Rozhdestvensky continues to work wonders with the orchestra. I must also record the very pleasing London debut of Karen Donovan in Coppélia with the Sadler's Wells Royal Ballet. Her bright technique, her gaiety of spirit and step, made Saturday afternoon's performance sparkle with life and fun. The SWRB presentational, with vivid orchestral playing under Ormsby Wilkins, went at a spanking pace, and the adorable Miss Donovan was its enchanting heart.

Jazz over the holiday

Kevin Henriques

Jazz writers in this country are guilty too often of concentrating on the many American musicians and singers who perform here regularly, to the neglect and detriment of the local players, who admittedly can never be much more than excellent emulators of the creators, the Americans. Nevertheless, this should not detract from the fact that British jazzmen are enormously talented and rank in quality with those from any other European country, a truism confirmed to this writer during December.

At the Bass Clef, Coronet Street, N.1 (near Old Street Tube), alto-saxophonist Pat Crumly presented his suite *Third World Sketches*, self-explanatory in conception and underlined by such section titles as "Ethiopia," "A Better Tomorrow" and "Dollaroso," written with South African pianist Dollar Brand in mind and tinged heavily with kwela music, just as the section devoted to India evoked the unmistakable music of that continent. A sextet orchestrated by Crumly played the pieces with sensitivity and enthusiasm. Crumly is an intense, impressive altoist and was the focus of the evening's solo playing. Trumpeter Guy Barker was, however, a disappointment, displaying that trumpet-to-microphone technique, full of fast flurries and little else, which he relied on when with the Gil Evans band at Ronnie Scott's last October.

Some long overdue words about the Bass Clef, which opened last September: located in a basement, it is the brainchild of bassist Peter Ind. Sensibly the eating, drinking and listening areas are separate. It is described as a multi-music venue, and though there is live music six nights a week, jazz is heard on three only. The venue contains all the ingredients for an ideal jazz spot, for its location in an unashamedly unwelcome part of the metropolis. Also, listening would be more satisfactory in these low-ceilinged premises if the instruments were not so heavily "miked up," especially the piano.

Alan Graymark is in accountability in the City and is a spare-time promoter at present running Monday sessions once a month at the 100 Club, Oxford Street. A quintet of our lead-

ing musicians folsted with the daunting title of "Jazz Superstars" played at his most recent promotion. With a front line of tenor-saxists Don Weller and Art Themen the five presented a supercharged brand of jazz, full of energy, with the musicians bravely taking chances, not content to churn out the same old clichés. Sometimes this led to periods of "free" (tempoless) improvisation, the musicians indulging themselves in some kind of jazz action painting, throwing out splashes of sound.

Weller and Themen complemented each other on tenor, the former slightly overbearing but always in control, the latter more subtle, especially when on soprano-sax. Behind them was a creative, rhythm section contributing all the time more so than drummer Bryan Spring, an interise, at times ferocious player but listening closely to every phrase from his colleagues. The sole serious gripe about this group of "Superstars" (?) is the lofty disregard they have for the audience, never once letting them into the close secret of the titles in their programme. No such criticism could be made about Humphrey Lyttelton who was heard with his band at a private function organised by the advertising agency Everett's, Drury Lane. Lyttelton has done more than any other British musician to spread the good word of jazz to the non-jazz public. He does it consummate well in deeds and words. For over 30 years he has led bands which have maintained a high level of musicianship. His latest seven-piece is no exception. A constantly swinging unit, it is full of surprises and covers a wide spectrum, on this occasion from Lyttelton's own feature on "My Man" to the breakneck version of "Doggie Around."

In between came solo features for most of the sidemen, notably trombonist Peter Strange with an outstanding examination of "Sophisticated Lady" and Bruce Turner with his own tune "Jump"—which did!

Riffs are blown gently behind soloists, a simple but effective device—why don't more bands employ it? The sets are full of variety and the musicians look as if they are really enjoying themselves and glad to be playing jazz: an example to all jazzmen, superstars or not.

Pop over the holiday

Antony Thornecroft

December has become the month when all the major pop bands play London, competing for the seasonal spotlight but also among themselves to see who can attract the highest audiences and the most acclaim. To show their appeal they perform at Wembley Arena, the largest possible venue, but one that sorely tries the spectator and their own musical talents. Catching Culture Club, Wham! and The Thompson Twins in two weeks has exhausted the attractions of Wembley for some time. So much depends upon whether you are close enough for the bands to look human rather than match-stick figures observed from a distant prospect.

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Wham! by contrast are in full flood. They used the giant screen to be only to show their old pop videos and the

The right new approach to an old classic

The ballet classics of the 19th century have never been more popular, nor more abused in production, than in recent years. Public expectations are such that any company pretending to serious status is supposed to provide its version of some classical masterpiece. Because even partially correct texts by Petipa and Ivanov are not generally available, there has resulted a producer's field-day, with recensions of the ballet more than the grossest misreadings and travesties of what they purport to be, choreographically and musically. There ensues a corruption of public taste quite in keeping with that of the ballets themselves. The title is all, as we may judge from such monstrosities as the Paris Opéra's

Sleeping Beauty, like a bad night at the Folies Bergère, or the East Berlin *Swan Lake* pretending to be *Hamlet*.

Even the Royal Ballet, reputedly a guardian of textual niceties, had elided and compromised the Imperial Russian notations received from Nicholas Sergueyev, up-dating and revising productions so that they distance themselves yet further from historical credibility, as the current practice of the Royal Ballet at Covent Garden testifies.

No one supposes that a reconstruction of a Mariusky staging would be practicable or advisable, yet sympathy for the aesthetic premises of the ballet as first produced, and understanding of the relationship

between score and initial choreography (which was one of the great virtues of the Petipa manner), should suggest how unthinking innovation distorts both the ballet and its musical logic.

Thus Peter Wright's *Nutcracker* is welcome as a felicitous exercise in revival and reassessment. His concern with an Ur-text is not rigid with pietism, and he has found a way to reveal the sometimes secret poetry of the narrative that sounds in the emotional resonances of Chaikovsky's score. This new version proposes a decent accommodation between choreographic authenticity and modern taste, while also discovering ways of stressing Drosselmeyer's actions

(his obsession with time, for instance) as a motive force of the piece as in Hoffmann's tale. *Nutcracker* is no longer diversissement begetting further diversissement; it has a narrative logic which matches that of Chaikovsky's score.

In two performances before Christmas I admired yet again the charm and magical effects of Julia Trevelyan Oman's designs, with trap-doors and differing stage levels bringing added zest to the battle and to the wonderful trees, My one reservation is that the thrones, from which Clara and the Nutcracker watch the diversissements in the roccoco confectionery paradise which is Confiturembourg, are set too far into the wings and must

be invisible to at least a quarter of the house.

Of the two Drosselmeyers, Michael Coleman is the more mysterious through the intensity of his sorrowing, isolated presence; John Auld, clearly more a magician, is also more genial. Both interpretations are alert to the qualities implicit in Chaikovsky's portrayal of the old alchemist.

There have been two new and delightful Sugar Plum Fairies. Ravenna Tucker gave the past de deux a gentle and beautifully nuanced statement, lacking only that final spacious authority which she will find with experience. Fiona Chadwick took the stage like a ballerina—rare sight at Covent

Garden — with the generosity of style and technical finesse the dance demands. It is the best thing I have seen her do. Neither artist's cavalier — Jay Jolley and Wayne Eagling — could offer any rewards in performance. Gennady Rozhdestvensky continues to work wonders with the orchestra. I must also record the very pleasing London debut of Karen Donovan in Coppélia with the Sadler's Wells Royal Ballet. Her bright technique, her gaiety of spirit and step, made Saturday afternoon's performance sparkle with life and fun. The SWRB presentational, with vivid orchestral playing under Ormsby Wilkins, went at a spanking pace, and the adorable Miss Donovan was its enchanting heart.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Dec 28-Jan 3

Theatre

NEW YORK

Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T. S. Eliot's children's poetry set to trendy music is visually startling and choreographically faltering, but classic and overblown idea of theatricality. (339 8282).

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the '30s incorporates gems from the original film like *Swing Out Sidi* to Buffalo with the appropriately brash and leggy hoofing by a large chorus line. (377 9028).

Harvey (Fierstein's): The brilliant and touching story of a drag queen from backstage to loneliness incorporates all the wild histrionics in between, down to the confrontation with his doing Jewish mother. (944 9450).

Dreamgirls (Imperial): Michael Bennett's latest musical has now become a standard Broadway presence despite the forced effort to recreate the career of a 1960s female pop group, a Supreme, without the quality of their music. (239 6800).

Brighton Beach Memoirs (Neil Simon): If he wasn't sure before, playwright Neil Simon can expect a long run of his funny as well as touching children's reminiscences now that the Nederlandse organisatie has generously decided to name the theatre after the generation's outstanding box office draw. (757 8048).

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (239 6200).

The Real Thing (Plymouth): After 14 months in London, Tom Stoppard's latest giggle at the English intelligentsia, with a new-found attention to the heart that beats beneath the veneer, directed at a fast clip by Mike Nichols. (239 6200).

Glasgow Glen Ross (Golden): The Chicago case from the Goodman Theatre provided David Mamet with a Pulitzer Prize for his latest work that pits fast-talking real estate salesman against the world and each other. (239 6200).

Noises Off (Brooks Atkinson): The closest Broadway gets to the British farce tradition is this import of Michael Pate's funny backstage view of all the screaming doors and dropping drawers. (243 3430).

WASHINGTON

Crossed Words (Folger): A Christmas season pantomime is not much of an American tradition, but with John Neville-Andrews, an English head of the company, and the Globe Theatre as the setting, there is hope it can still catch on. Ends Jan 4 (564 6000).

LONDON

The Real Thing (Strand): Jenny Quayle and Paul Shelley now take the leads in Tom Stoppard's fasci-

nating, complex, slightly flawed new play. Peter Wright's production strikes a happy note of serious levity. (336 2660/4143).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating folly has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling rilliance on indiscriminate rustling around. Disappointing. Stars Wars and Cats are all influences. Pastiche score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (334 6194).

42nd Street (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's top-dancing extravaganza has been rapturously received. American Clare Leach is a real find as Peggy Sawyer, and Margaret Courtenay has a field day (336 6198).

Sunday in the Park with George (Booth): Inspired by the Seurat painting, Stephen Sondheim fashions a musical with dots and dashes of song that end too soon but work well with Tony Straiges's pretty set and James Lapine's book which changes gears in the second act. (239 6262).

Mother Courage (Barbican): Fine RSC presentation by the design team of Cats — John Napier and David Hare — with Judi Dench as a scavenging music hall and finally moving Courage pushing her elaborate cart of stage machinery through the Heavyside Layer. Howard Davies directs, good support from Trevor Peacock, Stephen Moore and Zoe Wanamaker. (336 6786).

On Your Toes (Palace): Rodgers and Hart's 1936 musical is a genuine tonic. American jazz dance collides with the Ballets Russes. Gems include *There's a Small Hotel*, *Glad to be Unhappy* and the Balanchine ballet for Slaughter on Tenth Avenue. (457 6834).

Daisy Pulls It Off (Globe): Enjoyable romp derived from the world of Angela Brazil novels: gym slips, hockey sticks, a cliff-top rescue, stout moral conclusion and a mousing school hymn. Spiffing if you're in that sort of mood. (437 1562).

Fledra (Old Vic): Glenda Jackson remarkable as the nearly incestuous tragic queen in a thrilling production by Philip Prowse. Costumes of shot silk and taffeta, and Robert David MacDonald's translation bravely takes on the challenge of Racine's untranslatable Alexandrines. Gerard Murphy, Tim Woodward and George Hale in a strong cast. (373 7616).

Two Into One (Stofestbury): Donald Sinden and Michael Williams head the cast of a blissfully funny farce by Ray Cooney in the old Whitehall tradition. An Irish manager, Lionel Jeffries, declares: "There's far too much sex going on in this hotel, and I'm not having any of it." Not to be missed. (379 3399).

Babin to Gildred (Minerva Lane): John Malkovich's energetic but nostalgic revival of an early Lenford Wilson play brings back the wide-eyed, dragged out 1960s and 70s to the accompaniment of Bruce Springsteen songs. (420 8050).

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Forecasts 1985

A year when everything just could come right

THERE IS a remarkable consensus among forecasters about the probable performance of the British economy during 1985. All are agreed that growth of around 3 per cent will be achieved, while most place inflation in the 4 to 6 per cent range.

If the forecasters are broadly correct then, as the chart shows, Mrs Thatcher's Government will achieve as much growth in the real gross domestic product in the six years from 1979 to 1985 as her predecessors achieved in the previous six years. The chart shows how strong output growth has proved to be since 1981, and how this should exceed growth in the previous 1975 to 1979 cyclical upswing. Mr Callaghan's Government achieved 10 per cent growth from the first half of 1975 to the first half of 1979; Mrs Thatcher has already achieved 3 per cent in the three years from 1981 to 1984, and if output does indeed rise a further 3 per cent from 1984 to 1985, then the total growth in the four years from 1981 to 1985 will be 11 per cent.

The economy is not merely growing faster than in the recovery period of Mr Callaghan's Government, but with inflation, the budget, the balance of payments and the unions firmly under control, recovery should be sustainable for many more years. In 1979, inflation accelerated sharply after the winter of discontent, and the budget deficit widened as public expenditure growth increased. The economy showed all the symptoms of a Keynesian "go" and these have invariably been followed by a Keynesian "stop," so 10 per cent growth in four years was almost as much as the previous recovery could



THE BRITISH ECONOMY

By Walter Eltis

have amounted to. In contrast Mrs Thatcher's 11 per cent recovery should gain momentum as capital investment and company profits continue to advance, so the economy's potential supply should continue to rise in line with effective demand.

Real industrial investment was actually 13 per cent higher in the third quarter of 1984 than in the third quarter of 1983, and the Department of Trade and Industry predicts a further rise of 8 per cent from 1984 to 1985. The actual rise may well exceed this forecast.

The profits of industrial and commercial companies (other than North Sea oil) rose by no less than 23 per cent from the first half of 1983 to the first half

growth then they were a year ago, so this should certainly be sustained. Imports will also rise sharply if output growth continues, but Britain's underlying balance of payments should strengthen.

Our net overseas assets exceeded liabilities by £301bn in 1981, by £431bn in 1982 and by £56bn in 1983. This means that our true income stream from overseas investment must now be rising sharply, but official figures suggest that our net income from interest profits and dividends was lower in the first half of 1984 than in the first half of 1983. That is of course absurd, and the Central Statistical Office will revise Britain's invisible earnings upwards at some point in 1985 to show that our current account in 1984 was far stronger than the latest figures indicate, and the 1985 current account will be reinforced by a growing income from Britain's rising overseas wealth.

The 1985 current account will also strengthen as a result of a diminishing need to divert oil to power stations. This (together with rising coal imports) has been costing the 1984 current account up to £350m a month, and the need to use oil in the power stations will diminish either as a result of an official end to the miners' strike, or because a cessation of the overtime ban in the Midlands renders the antics of the Yorkshire leadership increasingly irrelevant.

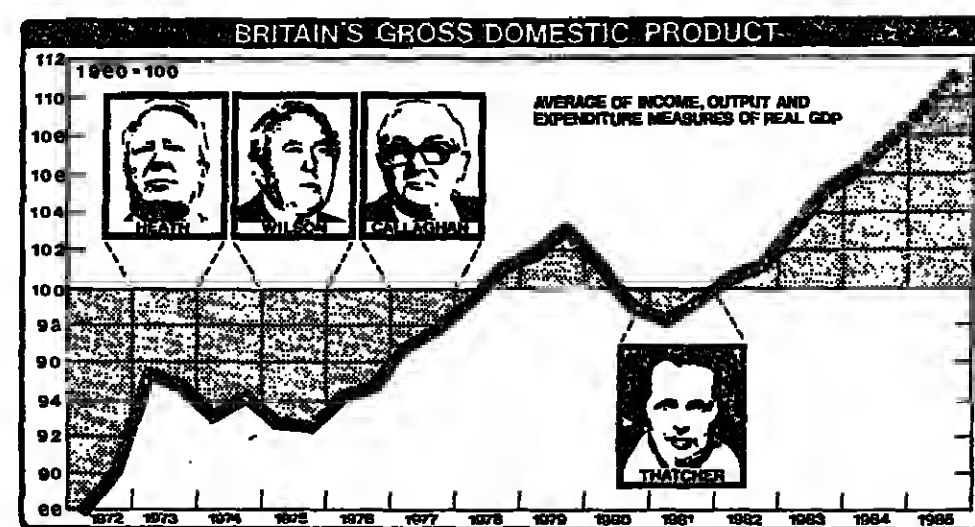
The transformation of industrial relations which is to be expected in 1985 could be a most significant new development with considerable potential to improve Britain's economic performance in ways which models cannot readily predict. During 1984 the mili-

tant elements in the trade unions could only produce dock and BL strikes of less than a fortnight, while the persistence of the miners' strike appears to be splitting the NUM into a militant union and a moderate one in the more productive coalfields with which the National Coal Board will eventually be able to negotiate sensible agreements. These examples should keep the militants especially quiet, since any attempt to assert influence will either demonstrate their impotence, or destroy the future effectiveness of their unions.

All this suggests that the British economy should be set for smooth growth at rates somewhat faster than those achieved during 1984. That is not to say that a fall in unemployment is actually to be expected. Mrs Thatcher's recovery has so far raised output per worker at an annual rate of 3.1 per cent (from 1981 to 1984) and total output at a rate of only 2.7 per cent, so the employment the economy has been able to provide has fallen by 0.4 per cent per annum.

As the labour force has been growing, unemployment has been rising still faster than this. During Mr Callaghan's recovery in contrast, output per worker rose at only 2.3 per cent per annum, while aggregate output rose at an annual rate of 2.5 per cent, so this was compatible with a rate of growth of employment of 0.2 per cent. Thus the rising unemployment under Mrs Thatcher has owed something to the exceptional rate of growth of productivity, and annual output will need to grow significantly faster than 3.1 per cent if unemployment is to start to fall. Many hope that the 1985 budget will begin to steer the economy towards the faster rate of growth which is now needed to bring unemployment down.

Nowadays, the details of a budget are generally published in the Press in the weekend before budget day, but for 1985 the main elements were revealed as early as last month. A few weeks ago Mr Lawson announced that he would cut taxes substantially, while the Prime Minister has explained the form which the tax cuts will take. It is apparent that income tax thresholds will be raised by a considerable percentage in excess of inflation. That suggests an increase in the point at which income tax starts end of the



various tax bands of 10 per cent in excess of inflation, and that will cost about £1.8bn (in addition to the cost of indexing the tax bands) during 1985-86. The Prime Minister has ruled out a major increase in the range of goods to which VAT will apply, or a change in the tax-deductibility of mortgage interest, so Mr Lawson will have to discover a way of finding £1.8bn.

This should present no difficulties if the price of oil stays up and the dollar in which oil prices are measured also remains high. The Autumn Financial Statement substantially underestimated prospective tax revenues with the result that Mr Lawson has a considerable margin in hand for his tax cuts.

If the price of oil weakens or expenditures rise unexpectedly rapidly, he will need to use his intelligence and ingenuity to make it appear that he can cut taxes without breaching the medium-term financial strategy. During 1983-84 he borrowed the Italian idea of collecting 15

months' VAT (on imports) in 12 months, and there are other equally subtle ways of achieving the seeming impossibility of cutting rates of taxation and reducing the deficit at one and the same time. If the price of oil keeps up, Mr Lawson will not need to resort to Italian devices, but he will cut income tax come what may.

He has in fact been expanding demand quite rapidly without breaching the medium-term financial strategy. Sales of government assets all reduce the PSBR, so Mr Lawson has been able to use the sale of British Telecom to cut taxes. To a Keynesian tax cuts financed by mere asset transfers will expand demand in all the ways which Keynesians happily predict, but the medium-term financial strategy is not breached because the sale of British Telecom and suchlike reduces the Government's need to borrow.

During 1985 more asset sales will finance more Keynesian tax cuts.

Mr Lawson is also continuing to expand the real money supply quite quickly. Here his device has been to cease to target M1 and PSL2 which are growing rapidly, and to confine the official targeting to M0 and EM3 which have grown relatively slowly (until the 2½ per cent November surge in EM3 which will be partly reversed in December and January). The consequent increase in the real money supply will sustain the buoyancy of financial markets. The table shows how rapidly the real money supply is continuing to grow, and this, together with a continuation of tax cuts, should do about as much as a government actually can to aid expansion.

With all this help from Mr Lawson it may emerge that those who predict only 3 per cent growth in 1985 will prove pessimistic. 1985 could be the year in which the economy really begins to come right as a combination of union moderation, fiscal and monetary expansion, a growing capital stock, and rising profitability all play their part in a restoration of the economy. But such optimism is conditional on a lack of disturbance from outside. Britain's recovery is far too dependent on world trade to survive an American contraction or serious banking failures. But if these are avoided, and the risks are no greater than a year ago, then 1985 should see considerable advances in the British economy.

The author is a Fellow of Exeter College, Oxford.

UK REAL MONEY SUPPLY

(Annual percentage changes)

	M1	EM3	PSL2
1979 2nd qtr to 1980 2nd qtr	-12.3	-4.7	-7.4
1980 2nd qtr to 1981 2nd qtr	-1.5	+4.4	+1.7
1981 2nd qtr to 1982 2nd qtr	-1.6	+2.0	+0.2
1982 2nd qtr to 1983 2nd qtr	+10.1	+7.2	+7.8
1983 2nd qtr to 1984 2nd qtr	+9.1	+2.4	+7.1
1984 February-November	+15.5	+6.1	+10.5

The increase in the series for M1, EM3 and PSL2 (private sector liquidity) deflated by the rise in retail prices.

Eurosclerosis—the malaise that threatens prosperity

IN the mid-1980s, Europe's economy leaves much to be desired. It lacks the vigour which it had shown in the 1970s. It is less vital than the U.S., and it grows much more slowly than the Asian countries which are pulled by the Japanese locomotive. There is also a sluggishness in former colonial countries that retain European traditions. Considering that countries in the south of Latin America which have a European culture, notably Argentina, are notorious for slow growth or stagnation, one is led to believe that the world economy, apart from third world poverty, largely suffers from a European disease. We can call it Eurosclerosis.

This malaise became more and more visible in the early 1970s when the European economy, having reached full speed on its march into the welfare state, was hit by shocks: a wage explosion, a sudden increase in the prices for energy and raw materials and rising costs of pollution control. These shocks added up to the great cost push which, together with increasing competition from the newly industrialised countries (NICs)—inevitably depressed profit margins. They impaired capital formation and hence economic opportunities for the future.

The most severe problem of the European Community is unemployment which had been only 2 per cent in the 1960s but doubled in the 1970s. It reached 11 per cent in 1984. Whatever laymen, interest groups or economists of different persuasions may choose to depict as exogenous causes for this unemployment—from higher energy costs to changes in demography or technological advance—I maintain that the chief cause has to be found in the labour market itself. The level and the structure of wages have been too rigid to allow a proper adjustment to the new conditions.

While the U.S. and Japan showed a fair degree of downward flexibility of real wages, Europe's unions were strong enough to resist the required cuts in real wages. The unemployment effect is striking: the U.S. economy employed almost 4 per cent more people of working age in the depression year of 1982 than it did in the boom year of 1980, while EEC employment declined by more than 5 per cent over the same period. Total employment has been going down since then in most EC countries. The exceptions are Denmark, Greece, Italy and the UK.

It is true that the EEC area still uses a higher share of GDP for fixed investment than the U.S. But the effect of this investment on potential output has declined more than in America. This is also related to the pressure of wage costs. In Europe firms have felt compelled to adjust labour productivity to take account of excessive wages rather than direct new investment at creating



THE WORLD ECONOMY

By Herbert Giersch

capacity together with new jobs. Moreover, excessive wages have induced a bias in favour of labour-saving process innovations, which have helped to defend the production of traditional goods against the new competition from the NICs. The outcome is what trade theorists call a reversal of factor intensities and what for the NICs may amount to an abortion of embryonic jobs.

Government subsidies and protective devices designed to maintain obsolete jobs in Europe have their roots in the same ground and produce the same effect. They force those countries which are in a process of catching up to choose more capital-intensive paths of development. Thus they indirectly contribute to the dilemma of "capital shortage cum unemployment" in the poorer parts of the world.

In Europe the induced bias towards labour-saving innovations makes technical progress appear to be the enemy rather than the friend of mankind. In some countries, such as West Germany, many among the young have become quite outspoken in their view that the progress they observe offers them little or no future. They feel attracted by movements which articulate their anti-capitalist feelings. Materially supported by the welfare state, they turn away from the industrial society towards romantic ideals of a world unchallenged by technological change.

Another reaction to unemployment and the wage-induced bias towards labour-saving innovations is the efforts of unions to cut the working week and to reduce the retirement age. This in turn has an effect on technical progress. By giving priority to process innovations that are defensive, it diverts attention and resources from making product innovations that would open up new opportunities for markets in the future.

It is in the field of product

innovations that Europe has reason to worry about falling behind the U.S. and Japan, despite all efforts to raise R and D spending. Technological Eurosclerosis is not warranted in the nuclear power and aircraft industries and in satellite launching where massive government support is involved. Nor has Europe's pharmaceutical industry lost its traditionally strong position. But in the application of electronics to new products where small and medium-sized firms have a comparative advantage, Europe lacks the dynamism which the U.S. economy has shown in the creation of hundreds of thousands of new companies. In the final analysis, Europe's weakness is not technological, but institutional.

Labour market institutions are one factor behind Eurosclerosis. There was reason to praise centralised wage bargaining when its rigidity made wages lag behind the surprisingly rapid productivity advance in the period of post-war reconstruction and market integration. But when markets slowed down and unions, as well as governments, succeeded in catching up, centralised wage bargaining contributed to an over-shooting. Populist pressures in the political arena led to legislated rigidities. The EEC Commission lists: "The wage determination system, non-wage costs, taxation, minimum wage levels, unemployment insurance, rules governing recruitment and dismissal and the right to strike, pension schemes, the housing market, training and education."

Such rigidities support a labour market structure which forms an obstacle to the entry not only of less skilled workers but also of new firms. In contrast to established firms which adjust by shedding the least productive workers these newcomers can hope to attain the productivity levels consistent with the wage structure only

after a lengthy process of learning by doing. This is why they so often fail.

Add to these barriers to entry the high marginal tax rates and their likely depressing effect on the mobility of labour, on the incentive to achieve, on the enterprising spirit and the whole economic atmosphere in Europe, and the contrast to the U.S. and the Far East ceases to be a puzzle. The kind of guild socialism which Europe has developed outside and inside the labour market to protect former scarcity rents and to preserve established positions runs counter to the requirements of an evolutionary process which is bound to involve destruction as well as creation.

A number of European countries, not excluding those with a socialist government, have endeavoured to re-establish confidence by pursuing a policy of fiscal and monetary conservatism and a tight incomes policy. This helped to bring down inflation and to start a consumption-led upswing. But a cyclical upswing is no assurance of faster growth, and less unemployment in the longer run. And confidence in government is not enough for regaining economic vitality.

Much more needs to be done soon. Even in the capitalist U.S. it took several years for courageous deregulation measures that were started in the 1970s to be carried out and to have their full positive effects. Taking into account that Europe has not yet faced squarely the issues of reforming taxes, removing barriers to entry, and freeing trade in old products and new services, one is led to believe that in the process of transition to faster economic growth the old continent is at least half a decade behind the U.S.

Diverse as it is, Europe has prospered as well as declining regions. The coal and steel industries in the continent's rust belt were the locomotives in previous spurts of economic development, but are now under increasing competitive pressures from the NICs. It may be that many firms will succeed in gaining new advantages by adopting microprocessor technologies, but this will be temporary and at the expense of employment. The young, far-sighted therefore, turn their attention to the more prosperous regions. One finds them by and large in the southern parts of countries north of the Alps and in the northern parts of countries south of the Alps. In their industrial structure they are more decentralised and more closely linked to the information-intensive activities that are likely to dominate economic development in the future. The contrast between these two types of regions underlines the need for the kind of structural change which Europe has to master if there is to be prosperity on a broad scale.

The author is Professor of Economics at the University of Kiel.

1985
ONE FORECAST
WE WILL MAKE.
THIS YEAR
WE WILL EXPAND
OUR EXTENSIVE
RANGE OF SERVICES
EVEN FURTHER.

Price
Waterhouse
Business Needs Experts.



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday January 2 1985

Thwaites
Alldrive 8 tonne Goliath

Thwaites Ltd.
Leamington Spa,
England
Tel 0526-22471
Telex 31667

Crown Zellerbach in contract loss move

By Paul Taylor in New York

CROWN ZELLERBACH, the U.S. paper and forest products group, which has recently become the latest target for Sir James Goldsmith, the Anglo-French financier, will take a non-recurring pre-tax charge of about \$50m in the fourth quarter, largely to reflect expected losses from timber-cutting contracts.

The San Francisco-based group revealed last month that Sir James had notified it that he planned to take up to a 25 per cent equity stake in the company. The group is the latest in a series of U.S. forest product corporations to announce a fourth-quarter charge to cover timber contract losses caused by a flood of imports and restructuring.

Crown Zellerbach recently projected flat earnings for the fourth quarter. The company had net income of \$25.1m or 77 cents a share on sales of \$727.4m in the third quarter. It did not specify what impact the charge would have on 1984 fourth-quarter earnings.

The decision to take the charge follows a reassessment of timber cutting contracts, the value of which has been severely affected by imports made cheaper by the dollar's strength.

The charge also covers costs associated with the sale of timber land.

Bank Bumiputra replaces five of six directors

BY WONG SULONG IN KUALA LUMPUR

THE MALAYSIAN Government has announced a virtual revamp of the board of Bank Bumiputra, the country's biggest, though beleaguered, bank and has replaced five of its six directors.

The state-owned bank is at the centre of the country's highest financial scandal, having lost more than \$1bn in loans to Hong Kong property speculators. It was rescued from collapse last September by a takeover by Petronas, the national oil company.

Tan Sri Basir Ismail, 57, a prominent government official and a close friend of Dr Mahathir, the Prime Minister, is the bank's new executive chairman.

He replaces Dr Nawawi Mat Aw, a close political associate of Dr Mahathir. Although the bank's Hong Kong loans began before his appointment as chairman in April 1983, Dr Nawawi came under strong public criticism for his handling of the problem, and this was compounded by the fact that the bulk of the loans were given out during his tenure, although he maintained he never authorised them.

Tan Sri Basir is currently chairman of Kumpulan Pina, the food

Tara to acquire orebody from Bula

By Brendan Keenan in Dublin

A BITTER 14-year battle for control of part of Europe's largest lead and zinc deposit appears to be over. Under a plan worked out after three months of negotiation Tara Mines, which operates a mine at Navan in the Irish Republic, is to acquire the adjoining orebody belonging to Bula Mines.

The two companies have been at loggerheads since 1970, when Bula acquired the rights to part of the Navan discovery made by Tara.

Bula has spent more than £20m (£20m) in the past 10 years in efforts to begin mining and to retain control of the orebody. It was refused planning permission for an open-pit mine and was temporary reprieve when its bankers sought to call in some of their £16m loans earlier this year.

Its most recent scheme, which also included Bankers Trust of the U.S. and Outokumpu, the Finnish mining company, would have involved developing an underground mine at a cost of at least £100m, to which the Irish Government would have committed £13m.

The hard-pressed Irish Exchequer refused, however, to invest any further money. Instead, it will buy out the 51 per cent of Bula in private hands for £18m and sell it on to Tara for a similar sum. There will be no net cost to the Government, which will continue to hold 25 per cent of the expanded company and will receive 4 per cent royalties on the increased production.

Tara will be responsible for Bula's debts under the plan, which is yet to be officially announced, and will have to reach some accommodation with the banks, although the improved profit prospects for the expanded company should make this possible.

Tara had consistently opposed an independent Bula operation, arguing that it would be uneconomic. The issue had political ramifications in that a previous coalition government, made up of the same parties which form the present administration, paid £10m for 24 per cent of Bula in 1971 - a figure which many considered overgenerous.

UK criticised over funding of small company investment

BY BARRY RILEY IN LONDON

BRITAIN needs several new credit institutions to channel capital into productive investment, according to a new study published by the Policy Studies Institute, an independent research body.

The existing specialist small company financing body, the Industrial and Commercial Finance Corporation (a subsidiary of S), needs to become much larger, it is argued. At present it is only about one-tenth the size of comparable European organisations such as the Credit National in France and the Kreditanstalt für Wiederaufbau in Germany.

"If economic decline in the UK is to be reversed, savings will have to be channelled and transformed into productive investment on a much larger scale than hitherto," the report says.

The report was written by Dr Yao-Su Hu, formerly at the World Bank and the PSI, and now deputy head of the Department of Management Studies at the University of Hong Kong.

The report describes as "integrated" the systems for financing industry in France, Germany and Japan, where the state, the banks

Irving issues profits warning

By Our Financial Staff

IRVING BANK, the large New York bank, has warned that its earnings for the fourth quarter ended December 31 will suffer by about \$4.5m as a result of "irregularities" at Banca della Svizzera Italiana, its 40 per cent-owned affiliate in Lugano, although it added that full year net income would still show an increase.

Irving was commenting on a report by Lugano police that a BSI employee had admitted "illegally diverting" about \$32m from customers' accounts.

John Wicks in Zurich writes: a BSI executive said in Lugano yesterday the bank did not know how far its profits would be affected.

The extent of the loss is not yet known nor how much of the sum is recoverable. The bank has also still to decide to what extent provisions will have to be made to cover the damage.

Mr Giancarlo Ranzoni, manager of the bank's Lugano branch, has been charged with misappropriation of clients' funds, the bank said.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for December 31.

U.S. DOLLAR	Issued	Rate	Term	Yield	Change
Amstar 12 1/2% 85	150	102 1/2	12 1/2	11.81	
Amstar 12 1/2% 86	150	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 85	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 86	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 87	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 88	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 89	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 90	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 91	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 92	100	102 1/2	12 1/2	11.81	
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Bank of Tokyo 12 1/2% 88	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 89	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 90	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 91	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 92	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 93	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 94	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 95	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 96	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 97	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 98	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 99	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 00	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 01	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 02	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 03	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 04	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 05	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 06	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 07	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 08	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 09	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 10	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 11	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 12	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 13	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 14	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 15	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 16	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 17	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 18	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 19	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 20	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 21	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 22	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 23	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 24	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 25	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 26	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 27	100	102 1/2	12 1/2	11.81	
Bank of Tokyo 12 1/2% 28	100	102 1/2	12 1/2	11.81	

WALL STREET

Calm after flurry of activity

A moderate advance was also seen in Montreal shares.

With the arbitrageurs carrying heavy losses and many investors unhappy with the complicated plan to ward off Mr T. Boone Pickens, Phillips Petroleum shed a further \$1¼ to \$4¼.

Base values of all indices are 100 except Australia All Ordinary and Metals—500, NYSE All Common—50; Standard and Poors—10; and Toronto Composite and Metals—1,000, Toronto indices based 1975 and Montreal Portfolio 4/1/83.

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Continued on Page 14

Closing prices, December 31

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Continued from Page 1

g—dividend on assets, b—annual rate of dividend paid,
 stock dividends, c—liquidating dividend d—called, e—new year's
 low, e—dividend declared or paid in preceding 12 months, g—
 dividend in Canadian funds, subject to 15% non-resident tax
 h—dividend declared after split-up or stock dividend, j—dividend
 paid this year, omitted, deferred, or no action taken at latest di-
 vidend meeting, k—dividend declared or paid this year, an accumu-
 lative share with dividends in arrears, n—new issue of stock
 o—dividend declared after split-up or stock dividend, p—dividend
 paid, q—next day delivery P.E.—price earnings ratio, r—dividend
 declared or paid in preceding 12 months, plus stock dividends
 s—dividend declared or paid in preceding 12 months, t—dividend
 declared paid in stock in preceding 12 months, u—estimated cash
 value on ex-dividend or ex-distribution date, v—new yearly high
 w—trading halted w-in bankruptcy or receivership or being re-
 organized, x—dividend declared or paid in preceding 12 months
 such companies, u—when distributed, w—when issued, w—
 with warrants, x—ex-dividend or ex-rights, x—ex-distribution
 y—without warrants, y—dividend and sales in full, y—pre-
 sales in full

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Financial Times

WORLD STOCK MARKETS

AUSTRIA				GERMANY				NORWAY				AUSTRALIA (continued)				JAPAN (continued)				OVER-THE-COUNTER				LONDON							
Dec. 28	Price	±	or	Dec. 28	Price	±	or	Dec. 28	Price	±	or	Dec. 28	Price	±	or	Dec. 29	Price	±	or	Dec. 28	Price	±	or	Dec. 28	Price	±	or	Dec. 28	Price	±	or
Adriatic	988	-8		AEG-Tele.	101.1	-1.4		Borgen Bank	167.5	-		Bank East Asia	23.8	-0.2		MHI	263	-8		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Althaus-Vel.	165.8	-1.8		Christiansen Bank	165.8	-1.8		Bank of China	10.4	-0.2		Mitsui	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		BAF	193.4	-3.4		Danmarks Gred	165.8	-1.8		Bank of India	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Japan	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Korea	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100	100	100	
Industriell	400	-		Bayer	193.4	-3.4		Deutsche Bank	165.8	-1.8		Bank of Siam	10.4	-0.2		Nippon	342	-21		SA	100	100	100	100	100	100	100	100			

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6000 Frankfurt/Main 1

INDUSTRIALS—Continued

Stock	Price	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984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Midland Bank Trst Corp (Jersey) Ltd	Target Trust Mngra (Jersey) Ltd
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[illegible]

COMMODITIES AND AGRICULTURE

Squeeze tightens for London copper

BY JOHN EDWARDS, COMMODITIES EDITOR

THE "SQUEEZE" on immediately available supplies tightened on the London copper market again on Monday forcing the higher grade cash price to a small premium over the three months quotation. News of yet another decline in warehouse stocks, down to the lowest level for nearly three years, boosted higher grade cash copper by \$11.75 to \$1,140 a tonne, while the three months quotation gained 55.75 to \$1,139.

Lead, too, continued to be dominated by the pressure on immediately available supplies. Some selling of cash metal found little demand and the price plunged by \$49.50 to \$230.5 a tonne. It was confirmed on Monday that Amex workers had voted to end their seven-month strike at the company's Missouri lead mine and smelter.

The weaker trend in the value of sterling against the dollar boosted tin prices, with the higher grade cash price trading at \$10,000 a tonne for the first time but still remaining at a large discount to the Strait tin price in Kuala Lumpur.

Meanwhile, Mr Jacques Lion,

LONDON METAL EXCHANGE

WAREHOUSE STOCKS

Changes for week ending Dec 28

(Tonnes)	
Aluminium	+4,375 to 141,575
Copper	-4,025 to 124,375
Lead	+300 to 46,475
Nickel	+34 to 7,356
Tin	+345 to 22,520
Zinc	-575 to 29,125
(Ounces)	
Silver	+380,000 to \$1,994,000

chairman of the LME Board, confirmed that the exchange was satisfied that contractual obligations would be met by London, the "ring dealing" member, whose owners announced last week that it was making an orderly withdrawal from business. No date for closure was given but the assumption is that the company will concentrate on closing forward trading commitments on the London Metal Exchange and other commodity markets.

The Goldetz group, the main shareholders, said they considered futures trading peripheral to their main activity of physical commodity dealings.

Opec plan disappoints gas oil traders

By Our Commodities Editor

GAS OIL futures prices on the International Petroleum Exchange dipped to the lowest level for five months on Monday. The January delivery position fell \$2.25 to \$215.575 a tonne reflecting a generally gloomy view of Opec's proposed new price structure.

Traders said the whole plan was threatened by the opposition of Algeria and Nigeria to join in. At the same time, there are considerable doubts whether Opec will be able to operate the production monitoring scheme effectively.

Followers of charts are forecasting a move to still lower levels, although it is acknowledged that a spell of colder weather in Europe and the U.S. could help reverse the downward trend by stimulating demand.

NEW ZEALAND has sold 2,000 tonnes of butter to the Soviet Union and is negotiating for further sales within the next few weeks. The Dairy Board would not reveal the price received giving rise to speculation that it may have sold the butter below the agreed GATT minimum of NZ\$1,200 a tonne. The Trade and Industry Department said the Geneva meeting of GATT earlier this month allowed the sales of butter below the minimum in certain circumstances.

INDIAN tea export earnings are likely to rise to a record Rs 7.5bn from 21.5m sold in 1984, sharp, up from Rs 4.5bn for 20.5m kilos in 1983, Mr R. Tripathy, chairman of the Tea Board, said.

DEMAND for the 30,758 packages on offer at yesterday's London auction was good, the official report said.

Assams opened firm to dealer but closed with plainer sorts irregular and sometimes lower. Eight Andhra medium were firm to dealer. Plainer sorts gained five to 10 pence.

Dull end to gold futures' first decade

BY NANCY DUNNE

THE MAYOR of New York City struck a gold-plated bell and pandered to the gold traders on the floor of the Commodity Exchange (Comex).

A few minutes later, remember Mr Charles Fedderbush, now a trader and broker but 10 years ago a clerk on the Comex floor, there was almost total silence from the few traders left in the new gold pit. The bell rang for gold.

It has been 10 years since President Gerald Ford signed an executive order permitting U.S. citizens to purchase, hold, sell and trade gold. The beady eyes of a sustained gold bull market are now a four-year-old memory, but Comex, which trades almost 99 per cent of all U.S. gold futures, threw a party anyway on Monday to celebrate a decade of gold trading.

Mr Lowell A. Mintz, former chairman of Comex, was among the 200 traders who crowded the gold pit that first day of trading. In the circus-like atmosphere, with the press out en masse, he

says, everyone was anxious to make the first trade. Twenty or thirty traders claimed that they bid, he says, at the New Year's Eve party which followed that night.

Four U.S. exchanges initially entered the gold futures market a decade ago, but it soon became clear that the race for the ascendancy was between Comex and the Chicago Mercantile Exchange (CME). During the next four years, the two exchanges ran neck and neck.

The CME concluded 1975 slightly ahead, having completed 407,000 gold trades to Comex's 394,000. Comex pulled ahead in 1976. In 1977 the CME traded 850,000 gold futures about 1,400 less than Comex.

It was not until 1979 that Comex almost doubled the CME's volume. The New York Exchange, says Mr Fedderbush, has the more knowledgeable brokers, experienced in the way of metals which differed from those of livestock and currencies traded in Chicago.

Even more important, he says, the Comex telephone were almost in the ring. As volume exploded, Comex could produce the quickest trades.

Gold prices hit their record high on Comex—\$875 an ounce—in January, 1980, before beginning a slow descent. By early 1983 the price stood at \$500 an ounce.

Last February and March, it had dropped to \$400, and last week it seemed poised to break through \$300.

Everything seemed to conspire to dim gold's glitter. Inflation in the industrial world declined, along with oil prices. The indebted developing nations began selling off their central bank holdings to pay off their huge loans.

The massive U.S. budget deficit.

The consensus among analysts is that gold has yet to hit bottom and may in fact plunge below \$200. There are, like Mr Fedderbush, who believe that people simply like to hold gold and the market will rise again.

Declining interest rates could make competitive investment, like money market certificates and treasury bills, less alluring. The dollar could weaken, starting a rally in precious metals. And political pressures, monetary policy or even complacency could lead to a resurgence in inflation.

To Mr Alan J. Brody, president of Comex, there is sufficient action in Comex gold-pit to have celebrated the contract's tenth anniversary. In the last decade, he says, Comex has gained world pre-eminence in setting the price of gold.

Thanks to a surge in options trading last year, trading volume in gold futures and options combined will run about 1.07m lots just behind

the previous year's combined 1.07m volume.

"Because of the lack of volatility the markets have not been as profitable for the traders," says Mr Brody. "However, volume tends to hold up because of the ongoing commercial need of the market for an arbitrage, hedging and price discovery tool."

In the event that there is no resurgence this year, in previous metals prices, Comex has an eye to a hedge of its own future with an expansion into other markets. These, however, says Mr Brody, "do not grow on trees."

Negotiations have been under way for the past 10 months with the New York Stock Exchange about a possible deal involving the New York futures exchange (NYSE). A merger or buy-out of sorts would give Comex traders access to NYSE's stock index contract, which in turn stand in need of the boost that new players could bring to the market. An agreement in the coming year would not be a surprise to the industry.

Chinese buying improves NZ wool prospects

BY DAI HAYWARD IN WELLINGTON

Prospects for New Zealand's wool industry in 1985 are encouraging with reasonable if not spectacular prices anticipated.

The average price for NZ wool after the last sales of 1984 was 355 cents a kilo compared with 300 cents a kilo at the end of 1983, but it must be remembered the 20 per cent devaluation of the NZ dollar in July is reflected in the increase.

The average for the 1983-84 season ending last July was 296 cents. To hold its own this season, the price must not drop below 375 cents a kilo in the first seven months of 1985. By the end of the season next July, the average price is likely to be close to the 375-cent level.

Prices were volatile for the first few months of the 1984-85 season, but have since been more stable. For example the market indicator went from a relatively low 357

cents to a high 372 cents in just one week. Some individual wool types dipped in price but although the Wool Board bid on 9,000 bales in one month it bought only 1140 bales—about one per cent of the offering. In the same month it sold more than 16,000 bales from its own stockpile.

Confidence that 1984-85 will be a satisfactory season was boosted by the resumed activity of China in the latter part of the year. Already China has bought three times as much wool as it did last year, and there are encouraging signs that the Chinese will again be very active after auction sales resume in January.

The political climate for increased trade between China and New Zealand is extremely favourable with the new Labour government making strenuous

efforts to build up its contacts and trade links with the People's Republic.

The New Zealand Wool Board signed a ten-year technical co-operation agreement with China in November and this should open up increased opportunities for using New Zealand wool by the developing Chinese industrial sector.

At the end of the year Japan and Eastern Europe were placing substantial orders. The economic recovery within New Zealand itself saw heavy competition from local mills and despite the projected rise in New Zealand's inflation rate back to double figures in 1985, the wool industry believes that local mills will continue to be heavy buyers.

Belgium, France and the UK all have internal inflationary economic or industrial problems but the New Zealanders hope that in 1985 they will all improve and be more active in the wool market. Demand from the USSR and reduced buying by Iran will put a check on 1985 wool production.

Heavier buying from the U.S. helped NZ ship more wool to its customers between July and December than for the same period last year.

From early December a dockers' strike held up container ships in NZ ports and on December 18 there was NZ\$120m worth of wool sold but still waiting to be shipped. This was starting to clog up the distribution system.

New Zealand wool production will be no more than 26,000 tonnes this season—the largest jump in production ever recorded on NZ sheep farms. The reason for this was an excellent growing season—smaller than usual stock losses due to floods or droughts, and with a national flock now totalling 70m head, only a small increase in the weight of each fleece produces a substantial increase in the total clip.

The clip is expected to reach 390,000 tonnes but the Wool Board sees no real problem in disposing of this.

The quality of the wool going into the auction between January and July will be lower and of a coarser end shorter type than the offering in the last months of 1984. This will shave prices unless there is an unexpected development which sends demand for wool sharply upwards.

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Futures taxation plea

BY OUR COMMODITIES EDITOR

A RADICAL change in the present "iniquitous" tax treatment of futures transactions is required to preserve London's role in international trade, according to a paper submitted by the British Federation of Commodity Associations to the Treasury.

The paper, which is backed by all the London futures exchanges, warns that unless changes are made to encourage investors to provide more liquidity for the UK markets a large part of international physical commodities trade will be increasingly diverted to the U.S. and possibly other developing futures centres.

It notes that the comparative growth rates of the UK markets

compared with those in the U.S. is already much too small. Without the tax changes suggested, the paper claims that the London International Financial Futures Exchange (LIFFE) will continue to be shunted in its growth and the new London agricultural futures contracts will be unable to establish themselves as the dominant market in the EC.

The paper says there is only one answer. Investors in futures contracts should be subject to capital gains treatment, just like investors on the stock exchange, rather than having to face the prospect of paying the top rate (60 per cent) and being unable to offset losses against profits.

LONDON MARKETS

London Coffee prices ended 1984 on a weak note with March delivery futures closing \$25 down on the day at \$2,236 a tonne.

The market had been quiet for most of the day but a sudden downturn triggered near the close by heavy selling by one or two big operators in New York.

The London cocoa futures market was quiet all day with prices closing little changed on balance. The December position expired with a \$34 a tonne discount against March. Earlier in the month fears that there might not be sufficient deliverable cocoa to satisfy December contract requirements had driven the price to a modest premium over the March quotation.

Dealers described trading in sugar futures as "lacklustre." Prices ended the day a dollar and two lower reflecting the continued strength of the dollar. There were no fundamental developments to influence the market, the dealers said.

MAIN PRICE CHANGES

in tonnage unless otherwise stated

Dec 31 1984	+ or -	Month ago
Aluminium	£1100	£1100
Free Mkt	£1080/1125-12.5	£1184/1194
Copper	£1100	£1100
Cash 1 Grade	£1140+11.75	£1098.5
3 months	£1125+6.75	£1117.25
Gold Troy oz	£360.00	£360.00
Lead Cash	£240.50-38.5	£230.50
3 months	£230.50-38.5	£229.75
Nickel	£500	£500
Free Mkt	£12450+3	£12422
Palladium	£3120	£3120
Platinum	£580.00	£577.25
Quicksilver	£300.00	£295.00
3 months	£295.00-4.25	£295.00
3 months	£295.00-4.25	£295.00
Tin Cash	£2965.50+25.5	£2963.75
3 months	£2965.50+25.5	£2963.75
Tungsten	£63.50	£63.50
Wolfram	£247.75	£247.75
Zinc	£252.50	£252.50
3 months	£252.50+1.0	£254.75
Producers	£900	£900

INDICES

FINANCIAL TIMES

Dec 31 Dec 28 24th 1984 24th 1984

286.64 282.07 286.77 286.34

(Base: July 1 1962 = 100)

REUTERS

Dec 31 Dec 28 24th 1984 24th 1984

1008.9 1004.9 1078.7 1075.8

(Base: September 1931 = 100)

MOODY'S

Dec 31 Dec 28 24th 1984 24th 1984

665.6 666.4

(Base: December 31 1931 = 100)

DOW JONES

Dec 31 Dec 28 24th 1984 24th 1984

121.33 121.33

(Base: 1928 = 100)

SPOT PRICES

CRUDE OIL—FOB (\$ per barrel)

Arab Light 27.80 28.00 -0.15

Arab Heavy 27.80 28.00 -0.15

Brent 27.80 28.00 -0.15

W. Gulf 27.80 28.00 -0.15

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THE MANAGEMENT PAGE

Industrial transformation

How Sonessons made a technological leap

David Brown reports on the Swedish group's change of course

FIVE YEARS ago the Swedish Sonessons group was a low technology manufacturer of stoves and kitchen sinks. Today, 60 per cent of its sales are derived from pharmaceuticals, electronics and medical equipment.

The architect of this transformation is Hans-Erik Ovin, a former IBM executive who recently pulled off the biggest coup of his six-year career at the helm of Sonessons by acquiring Gambio, another Swedish company which is the world's leading producer of kidney dialysis equipment. The takeover will increase Sonessons' expected 1985 sales by 50 per cent to SKr 6bn (£582m).

Sonessons first acquired a 23.4 per cent stake in Gambio early last year, but decided to tighten its grip when Gambio announced a sharp plunge in first half profits. It raised its stake to 57 per cent and Ovin then ousted Anders Aldin as Gambio's managing director.

Ovin maintains that Gambio's management had committed the cardinal sin of letting overhead costs grow way out of proportion to the rate of sales growth. "But they will balance their budget in the future, you can be sure," he says.

Ovin spent 20 years at IBM Europe, rising vice-president for office products before leaving for top jobs at Kockums, the shipbuilders, and Persson, a light engineering company later bought by Sonessons. When he took over at Sonessons in 1979, "you had to rent a theatre to hold a management meeting," recalls his right-hand man and financial czar, Sven-Erik Persson.

Since then, through a programme of careful pruning and acquisition, both sales and profits have increased steadily. This year they are expected to exceed earlier targets by a substantial margin—indeed Ovin expects pre-tax profit to double SKr 400m.

Ovin's rationalisation of Sonessons involved the sale or closure of eight divisions and consolidation of the remaining operations into six units. He de-centralised the management so that each division head became

responsible for his own company and its subsidiaries. Word went out that, henceforth, only the major decisions would come to the head office.

"Instead of telling every executive what he has a right to do, we reserve only a few areas where we feel we have to be included," says Ovin. "One of these is budget planning."

The guiding principle is to ensure that cost increases keep pace with actual market development. To put this into effect Ovin has developed a "balanced budget" guideline under which monthly costs and profits are judged against the broader growth pattern over a period of years.

In a company with such decentralised control, it is essential to have a very efficient early warning system, he says. "On the other hand, I would be extremely disappointed in someone who did not unbalance his plans when they ran into a real opportunity where a big investment could give exceptional growth in the future."

Consensus

In order to promote strategic planning and resource allocation by managers—while at the same time discouraging any tendency by them to over-protect their own particular patch—Ovin has instituted a consensus system of decision making allied to a multi-tiered profit-sharing scheme.

Under the scheme managers are paid a fixed salary, a bonus on the performance of their own group, and a further bonus on the results of Sonessons as a whole.

"The consensus system is unreasonable unless people can benefit from it," he says. "Now, when an acquisition is being planned, for instance, everybody knows they'll lose money if they don't oppose a bad business decision. Each manager is also aware that his colleagues stand to make or lose money depending on the performance of his own division."

To Ovin, the major challenge facing Sonessons today is successfully to integrate its new acquisitions in pharmaceuticals and medical equipment while at

the same time maintaining the momentum of growth. "We will probably not diversify into any new areas, but try to concentrate and expand where we already are," he says.

Within the past year, helped by its first foreign share issue in London which raised £17.4m, Sonessons acquired and combined two pharmaceutical companies, Leo and Ferrosan. They now make up some SKr 800m of total sales.

The division is preparing to launch several new products within the next year, is to be publicly floated on the Stockholm bourse, and is "very aggressively" looking for foreign acquisitions, particularly to rectify an international marketing weakness.

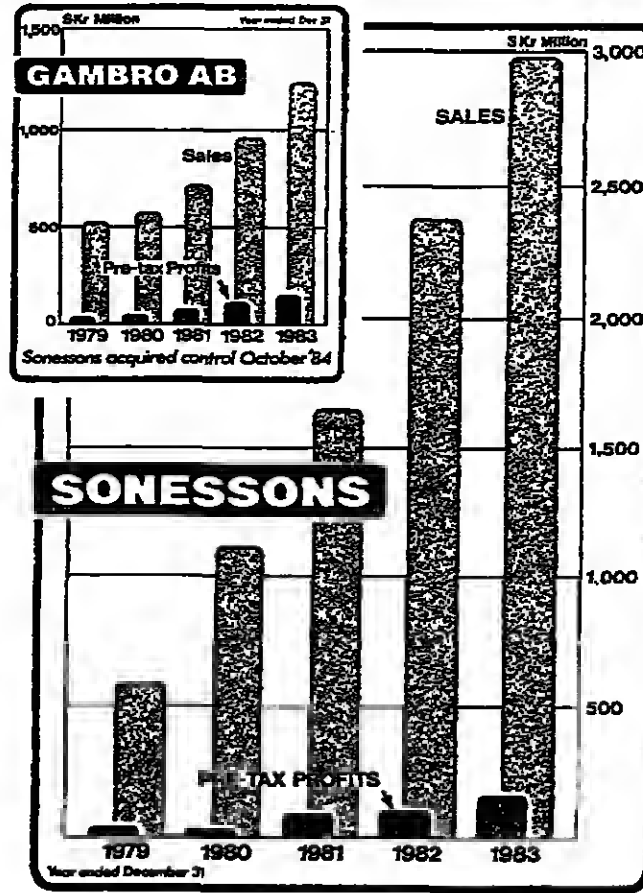
(Among Leo/Ferrosan's products are an anti-smoking chewing gum, which has just been successfully introduced on the UK market, several drugs for prostate cancer treatment and a veterinary tranquilliser which is now being tested for human applications.)

Gambio, meanwhile, has an annual turnover of SKr 1.4bn and is the world's leading producer of kidney dialysis equipment with a 20 per cent market share, sales operations in 22 countries and production in five. It is listed on both the Stockholm and New York Stock Exchanges.

For the past five years, profits have climbed at an annual rate of 40 per cent but heavy investment costs and start-up problems have caused it to stumble this year. Ovin has moved his deputy managing director, Berthold Lindqvist, to take over as the new Gambio chief executive.

Intent on avoiding administrative fustulphs, he has no current plans to merge the two units. "Leo and Ferrosan are in for a very big expansion now, and Gambio has to work out its own problems. Then we'll see what the pluses and minuses of a merger might be." In the meantime, he says, they will co-operate in marketing pharmaceuticals and diagnostics research, and product development.

Excluding Leo/Ferrosan, and



Gambio (which will not be consolidated until next year), the group has focused on a number of highly specialised light engineering fields such as railway equipment, industrial batteries, power electronics and garage doors. In several cases it has become a world market leader.

"You might say many of these products, like pumps, are in the field of traditional engineering. But we like pumps when they give us a 30 per cent return on capital employed. Then we don't mind if they're not high-tech," smiles Ovin.

Excluding Gambio, the group's single largest unit is SAB NIFE, which produces batteries, power electronics and railway equipment. It accounts for some 37 per cent of Sonessons' total estimated 1984 sales of SKr 4.1bn, and roughly half its profits.

The unit claims some 40 per cent of the world market in nickel cadmium batteries and 80 per cent in railway brake regulators, and is aggressively moving into the Far Eastern market with new offices in China and Singapore.

Crawford, with sales of some SKr 700m, was purchased from Volvo in 1982. It has about 40 per cent of the European

market for "up and over" industrial folding doors, and is developing systems for industrial wall cladding which allow inexpensive changes in the basic layout of buildings.

"At this point," Ovin says, "we have an extremely high solvency of about 50 per cent and good profitability. Gambio's problems are only temporary. It is reasonable for us to bring the solvency down to say 35 per cent and expand, both with new products and with acquisitions."

Having absorbed Gambio, Ovin acknowledges that Sonessons might itself become a target for takeover. The combination of government exchange controls and generally high profitability in the top Swedish exports firms has already led to a number of spectacular acquisitions by cash-rich companies this year.

Thus far, Sonessons' dominant owner has been the Volvo motor group, which holds a 28 per cent stake after the Gambio acquisition, but "this could always change," he says. Most Swedish companies have one major owner, and we are not in a situation to rank who would be welcome and who would not."

Small unit style for making big films

Frank Lipsius on one approach to promoting entrepreneurialism within a bureaucracy



Jerry Bruckheimer (left) and Don Simpson: autonomous but tied

AS corporate officers grapple with the problem of encouraging entrepreneurial talents within a bureaucracy, they might find it useful, as they did during the holidays in blacked-out cinemas with their families, to have pondered how the film business has dealt with this ticklish—and yet long-standing and pervasive—issue.

So pervasive is it in the film business, in fact, that studio heads themselves have become recognised for their business star quality, as demonstrated in September when Paramount Pictures lost three of its top people to other studios in the biggest shakeup in a decade. Michael Eisner and Jeffrey Katzenberg went to Disney and Barry Diller to Twentieth Century Fox in a shakeup that would have been considered devastating in most fields, but in Hollywood is almost a trademark as familiar as the MGM lion.

Paramount fortunately had both back-up talent and material to cover the sudden loss, which resulted in a realignment that saw Frank Mancuso, the company's distribution head, being elevated to the chairmanship of the highly successful unit of Gulf and Western Industries.

Bolstering Paramount against such sudden changes and keeping the material and films flowing is an arrangement it has with half a dozen production units.

Under the arrangement, the creative units are autonomous but tied by an exclusive deal with Paramount. Exclusivity covers not only distribution of the producers' films but also using the Paramount logo to offset corporate overheads and Paramount's right to approve the films made under the deal.

In return—as for example with Don Simpson and Jerry Bruckheimer, producers of America's Christmas hit, Beverly Hills Cop—producers get

offices at the studio and a flat advance. This is reported to be about \$375,000 each a year for the four years of Simpson and Bruckheimer's deal. For that they have to do nothing. But when a film they propose is accepted and goes into production, their producers' fee is taken out against the advance. "If we do enough films," says Simpson, "we work off the advance just from making the film." The rest of their money comes from their participation in the film's success.

The arrangement encourages them to make films, even if they don't have to, so that the advance is covered and they can move more quickly into their profit participation on successful projects.

Authority

The studio advances them the money for making the film. Several times, when questions of taste or propriety came up, Simpson acknowledged the final authority of the studio. "They write the cheques," he says succinctly. Simpson, 38, was himself president of worldwide production at Paramount before stepping out of the corporate world to begin producing with his long time friend, 40-year-old Bruckheimer. So Simpson spoke as an insider when he noted:

"Some producers demand a discretionary fund of \$500,000 or so, which they can spend without studio approval. I think it is foolhardy and not fruitful. If the studio doesn't want to do a project, it's better to go on to the next one. It's a relationship that depends on confidence."

Simpson and Bruckheimer are signs of a revival in the producers' role. Rather than rubber stamp decisions by the studio director, they take an

active part in picking the projects and seeing them through to completion. It took them two years to convince their 32-year-old director, Martin Brest, to do Beverly Hills Cop.

Now, it is leading the pack (said to be accounting for one in every three cinema tickets sold in the run-up to Christmas) and beating among other films, City Heat, a film starring Clint Eastwood and Burt Reynolds; 2010, the 2001 sequel; and Francis Ford Coppola's \$47m Cotton Club, starring Richard Gere.

Even with the studio paying production costs, Simpson and Bruckheimer still have an incentive for bringing the film in within or even under budget. Since the studio recoups its costs before the profits are divided, a film that comes in under budget means paying the profit participants, like the producers, sooner.

Of the Simpson Bruckheimer pair, it is Bruckheimer who combs the accounts to cut costs and make sure the budget is met. He notes: "On a \$13.5m film, like Beverly Hills Cop, I could cut the cost by \$2m using an independent studio rather than them Paramount. So we negotiate it out with the studio."

Simpson adds: "There are hard dollars and soft dollars. The hard dollars are the money the studio actually spends for services to an outsider, rather than overheads they pay anyway but charge against our budget. It is such allocations that keep Bruckheimer busy poring through the weekly computer printout of their production expenses. "They charged us \$20,000 for striking the set," Bruckheimer recalls. "We had no set to strike, but somebody was trying to get us to pay Paramount's people. I knocked it out."

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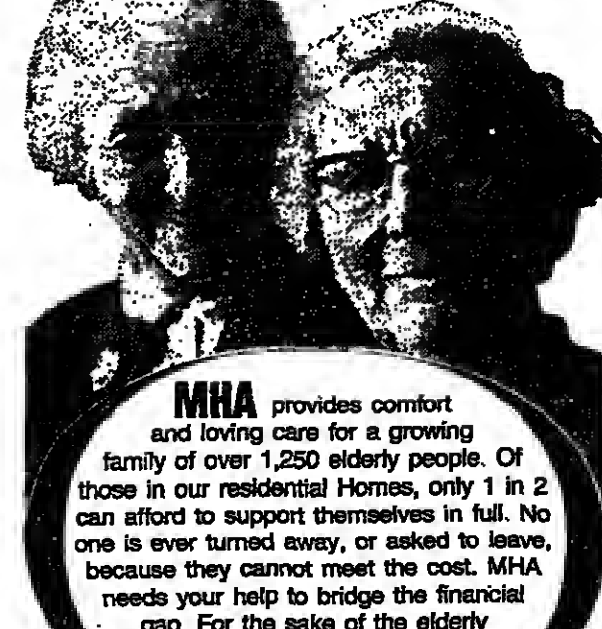
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The 1985 Boat Show is At Home. And everyone who loves the water is cordially invited to share the magic of Britain Afloat with special guests the Royal Navy and the Royal Marines. Their daily demonstrations, including Manning the Masts and Window Ladder Displays, are superbly entertaining for all the family. There are plenty of other exciting features as well as add relief to the stunning boats of all sorts on show backed by the world's best in engines and equipment. Special sections for Sailboards and Dinghies give added sparkle. This is never a Show the money. So hurry along to Earls Court tomorrow!

Open weekdays 10am-8pm. Saturdays and Sundays 10am-7pm.

Admission Jan 3rd and 4th £6.50 (inc. free Catalogue).

Children (under 10) £2.00. All other days inc. Saturdays and Sundays: Adults £2.

SPECIAL FAMILY RATE: Each adult paying £3 may bring in one child FREE! Additional or unaccompanied children £1.50.

EARLS COURT JANUARY 3rd-13th

It is a privilege to select the best of the world's boats and equipment. The Earls Court Boat Show is the only one of its kind in the world.

Children (under 10) £2.00. All other days inc. Saturdays and Sundays: Adults £2.

SPECIAL FAMILY RATE: Each adult paying £3 may bring in one child FREE! Additional or unaccompanied children £1.50.

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